

Forward Looking Information

Certain statements contained in this presentation constitute forward-looking information within the meaning of applicable securities laws. The forward-looking information in this presentation is based on Strathcona Resources Ltd.'s ("Strathcona" or "SCR") current internal expectations, estimates, projections, assumptions and beliefs. Strathcona believes the material factors, expectations and assumption reflected in the forward-looking information included in this presentation should not be unduly relied upon.

The use of any of the words "expect", "anticipate", "estimate", "objective", "ongoing", "may", "will", "project", "believe", "depends", "could" and similar expressions are intended to identify forward-looking information. In particular, but without limiting the generality of the foregoing, this presentation contains forward-looking information pertaining to the following: the business, operations and assets of Strathcona's production (aggregate and by area), and the composition thereof, reserves (including the estimated present values of future net revenues before taxes therefrom, RLIs, decline rates and break-even pricing; Strathcona's business strategy and future plans to grow production by 2026 and beyond; expectations with respect to the pricing for, and costs of, Strathcona's production; expectations with respect to opportunities to increase Strathcona's production, while maintaining reserve life, including the amounts and potential timing thereof and strategies therefor, including increasing existing capacity, debottlenecking projects and brownfield and greenfield expansions; Strathcona's production, capital spending and debtg guidance for 2023 and 2024; Strathcona's 2024 capital budget, including the anticipated composition, cluding he anticipated composition, cluding he anticipated composition, cluding increased production capacity and capital efficiencies, and cash flow to be generated therefrom; Strathcona's brathcona's brathcona's production capacity and capital efficiencies, and cash flow to be generated therefrom; Strathcona's brathcona's production capacity and capital efficiencies, and cash flow to be generated therefrom; Strathcona's brathcona's brathcona's free Cash flow planned to be used for such debt repayment and plans to retire \$150 million of call premiums and foreign exchange derivatives; plans regarding Strathcona's shareholder return program; expectations with respect to SCR's carbon capture, utilization and storage corgam, including the timing of aspects; expectations with respect to

All forward-looking information reflects Strathcona's beliefs and assumptions based on information available at the time the applicable forward-looking information is disclosed and in light of Strathcona's current expectations with respect to such things as: Strathcona's future costs, including royalties, transportation and processing costs, operating costs and general and administrative costs; Strathcona's ability to generate sufficient cash flow to fund debt repayment; the success of Strathcona's operations and growth and expansion projects; expectations regarding production growth, future well production rates and reserve volumes; expectations regarding strathcona's capital program, including the outlook for generate economic trends, industry trends, prevailing and future commodity prices, including realized prices, foreign exchange rates and interest rates; the availability of capital to fund Strathcona's future capital requirements on terms acceptable to Strathcona, including potential expansion opportunities; the availability of third party services; prevailing and future royalty regimes and tax laws; future well production rates and reserve volumes; fluctuations in energy prices based worldwide demand and geopolitical events; the impact of inflation; the integrity and reliability of Strathcona's assets; decommissioning obligations; and the governmental, regulatory and legal environment. In addition, certain forward-looking information with respect to Strathcona's 2024 capital budget assumes commodity prices and exchange rates of: US\$80 / bbl WTI, assuming a US\$15 / bbl WCS-WTI differential, 0.73 USD-CAD, and C\$3 / Mcf AECO. Management believes that its assumptions and expectations reflected in the forward-looking information contained herein are reasonable based on the information available on the date such information is provided and the process used to prepare the information.

The forward-looking information included in this presentation is not a guarantee of future performance and involves known and unknown risks, uncertainties and other factors that may cause actual results or events to differ materially from those anticipated in such forward-looking information, including, without limitation: changes in commodity prices; changes in the demand for or supply of Strathcona's products; the continued impact, or further deterioration, in global economic and market conditions, including from inflation and/or certain geopolitical conflicts, such as the ongoing Russia/Ukraine conflict and the conflict in Israel, and other heightened geopolitical risks and the ability of Strathcona to carry on operations as contemplated in light of the foregoing; determinations by the Organization of the Petroleum Exporting Countries and other countries as to production levels; unanticipated operating results or production declines; changes in tax or environmental laws, climate change, royalty rates or other regulatory matters; changes in Strathcona's development plans or by third party operators of Strathcona's properties; competition from other producers; inability to retain drilling rigs and other countries as to production levels; unanticipated operators of Strathcona's properties; competition from other producers; inability to retain drilling rigs and other new reviews and other requirements of Strathcona's properties; competition from other producers; inability to retain drilling rigs and other new reviews and other requirements of Strathcona's properties; competitions (and properties) and the value of acquisitions; incorrect assessment of the value of acquisitions; delays resulting from or inability to obtain required regulatory approvals; increased debt levels or debt service requirements; inflation; changes in foreign exchange rates; inaccurate estimation of Strathcona's oil and gas reserve and contingent resource volumes; limited, unfavorable or a lack of access to capital markets or other sources

Management approved the free cash flow, capital expenditure and debt guidance contained herein as of November 13, 2023. The purpose of the free cash flow, capital expenditure and debt guidance is to assist readers in understanding Strathcona's expected and targeted financial position and performance, and this information may not be appropriate for other purposes.

Any forward-looking information contained herein is expressly qualified by this cautionary statement. The forward-looking information contained in this presentation speaks only as of the date of this presentation and Strathcona does not assume any obligation to publicly update or revise such forward-looking information to reflect new events or circumstances, except as may be required pursuant to applicable laws.

This presentation is for informational purposes only, and shall not constitute an offer to purchase or sell, or the solicitation of an offer to purchase or sell, any securities in any jurisdiction where such an offer or solicitation would be in violation of any local laws. Nothing contained herein constitutes tax, accounting, financial, investment, regulatory, legal or other advice, and all investors are advised to consult with their tax, accounting, financial, investment, regulatory or legal advisers regarding any potential investment. The information presented in these materials has been developed internally and/or obtained from sources believed to be reliable; however, SCR does not guarantee or give any warranty as to the accuracy, adequacy, timeliness or completeness of such information, and assumes no responsibility for independent verification of such information. This presentation does not constitute advice and the information contained in the presentation is not intended to offer sufficient information such that it should be relied upon for any reason.



Specified Financial Measures

This presentation makes reference to certain financial measures and ratios which are not recognized measures under generally accepted accounting principles ("GAP") and do not have a standardized meaning prescribed by IFRS. The Company's use of these terms may not be comparable to similarly defined measures presented by other companies. Investors are cautioned that the specified financial measures should not be construed as an alternative to measures determined in accordance with GAAP as an indication of the Company's performance.

"Capital efficiency" represents how efficiently capital is deployed to operate and grow the business. It is calculated by dividing capital expenditures by the incremental production realized as result of the expenditures.

"Earnings Before Interest, Taxes, Depreciation and Amontization" or "EBITDA" or "LTM EBITDA" is funds from eight and eight and

"Funds from Operations" is used by management to analyze operating performance and provides an indication of the funds generated by SCR's principal business to either fund operating activities, re-invest to either maintain or grow the business or make debt repayments. Funds from Operations is derived from (loss) income and comprehensive (loss) income

"Free Cash Flow" or "FCF" indicates funds available for deleveraging, funding future growth, or, at some point in the future, shareholder returns. Free Cash Flow is derived from (loss) income and comprehensive (loss) income adjusted for non-cash items, transaction costs, capital expenditures and decommissioning costs.

"Operating Free Cash Flow" indicates funds generated at the segment level available for deleveraging, funding future growth, or, at some point in the future, shareholder returns, before corporate items. Operating Free Cash Flow is calculated as field operating income less capital expenditures and decommissioning costs. Field operating income is a common metric used in the oil and natural gas industry to assess the profitability and efficiency of field operations, and is calculated as oil and natural gas sales less blending, royalties, production and operating and transportation and processing expenditures.

"Profit-Investment-Ratio PV-10" or "PIR PV-10" reflects the estimated present value of a given investment (using a 10% discount rate) divided by the upfront capital expenditures of the investment. It is a useful financial measure because it provides an estimate of how much value is created by a given investment, relative to its cost.

"WTI Breakever" is management's estimate of the required WTI price to generate positive Sustainable FCF. It is a useful measure for investors because it provides an indication of a business's ability to withstand a downtum in WTI prices. Sustainable FCF is calculated as funds from operations, adding back realized gains / losses on risk management contracts, less usual measure for investors because it provides an indication of a business's ability to withstand a downtum in WTI prices. Sustainable FCF is calculated as funds from operations, adding back realized gains / losses on risk management contracts, less of the provided in the provided prov

Oil and Gas Advisories

Froduction and Reserves Information presented in this presentation is based on: (i) in respect of SCR, (a) the report prepared by Sproule Associates Limited ("Sproule") dated February 23, 2023 evaluating the petroleum and natural gas reserves attributable to certain of the assets of SCR as at December 31, 2022, (b) the report prepared by McDaniel dated February 14, 2023 evaluating the bitumen reserves attributable to certain of the assets of SCR as at December 31, 2022, and (a) in respect of SCR as at December 31, 2022, and (a) in respect of SCR as at December 31, 2022, and (b) the report prepared by McDaniel dated February 14, and (ii) in respect of Pipestone, the report prepared by McDaniel dated February 14, and (ii) in respect of Pipestone, the report prepared by McDaniel dated February 14, and (ii) in respect of Pipestone, the report prepared by McDaniel dated February 14, and (iii) in respect of Pipestone, the report prepared by McDaniel dated February 14, and (iii) in respect of Pipestone, the report prepared by McDaniel dated February 14, and (iii) in respect of Pipestone, the report prepared by McDaniel dated February 14, and (iii) in respect of Pipestone, the report prepared by McDaniel dated February 14, and (iii) in respect of Pipestone, the report prepared by McDaniel dated February 14, and (iii) in respect of Pipestone, the report prepared by McDaniel dated February 14, and (iii) in respect of Pipestone Reserves Report is based on forecast prepared by McDaniel dated February 14, and (iii) in respect of Pipestone, the report prepared by McDaniel dated February 14, and (iii) in respect of Pipestone, the report prepared by McDaniel dated February 14, and (iii) in respect and (iiii) in respect and (iiii) in respect and (iiii) in resp Description of the control of the co from the reserves and future net revenue presented in this presentation for a number of reasons. The net present value of future net revenue attributable to reserves included in this presentation do not recoverent the fair market value of such reserves and resources. There is no assurance that the forecast prices and costs assumptions will be attained, and

| As at December 31, 2022 forecast prices and costs | Strathcona | Pipestone | Pro forma |
|---|--------------------------|-----------------|----------------------------|
| Total Proved Reserves | | | |
| Heavy crude oil (mmbbl) | 469 | | 469 |
| Light and medium crude oil (mmbbl) | 3 | | 3 |
| Tight oil (mmbbl) | | - | |
| Bitumen (mmbbl) | 646 | - | 646 |
| Natural gas liquids (mmbbl) | 81 | 66 | 147 |
| Shale gas (bcf) Conventional natural gas (bcf) Total (mmboe) | - 844 1,340 | 561 - 160 | 561 844 1,500 |
| rotal (Illinooe) | 1,340 | 160 | 1,300 |
| Total Proved Plus Probable Reserves Heavy crude oil (mmbbl) | 638 | | 638 |
| Light and medium crude oil (mmbbl) | 7 | | 7 |
| Tight oil (mmbbl) | • | | - |
| Bitumen (mmbbl) | 1,277 | - | 1,277 |
| Natural gas liquids (mmbbl) | 141 | 96 | 237 |
| Shale gas (bcf) | | 807 | 807 |
| Conventional natural gas (bcf) | 1,781 | - | 1,781 |
| Total (mmboe) | 2,360 | 230 | 2,590 |

Oil and Gas Metrics

This presentation contains metrics commonly used in the crude oil and natural gas end industry, including "reserve life index". These terms do not have a standardized meaning and may not be comparable to similar presentation contains the presentation with a comparable, and therefore should not be used to make sued t performance in previous periods, and therefore should not be unduly relied upon. "Reserve life indiax" is calculated by dividing the applicable reserves and/or contingent resources by expected production. All references to "fruid and in this presentation include light and medium crude oil, heavy oil and bitumen on a combined basis. All references to "fluidia" in this presentation refer to content to put the presentation refer to content to put the presentation refer to content again in this presentation refer to content again again again this presentation refer to content again again again this presentation refer to content again again again this presentation refer to content again agai

This presentation contains references to "boe" (barrels of oil equivalent), and "Mboe" (one thousand barrels of oil equivalent) and "Mmboe" (one million barrels of oil equivalent). SCR has adopted the standard of six thousand cubic feet of gas to one barrel of oil (6 Mcf: 1 bbl) when converting natural gas to boes. Boe, Mboe and Mmboe may be misleading, particularly if used in isolation. The foregoing conversion ratios are based on an energy equivalency conversion method primarily applicable at the burner tip and do not represent a value equivalency at the wellhead. Given that the value ratio based on the current price of oil as compared to natural gas is significantly different from the energy equivalent of 6:1, utilizing a conversion on a 6:1 basis may be misleading.

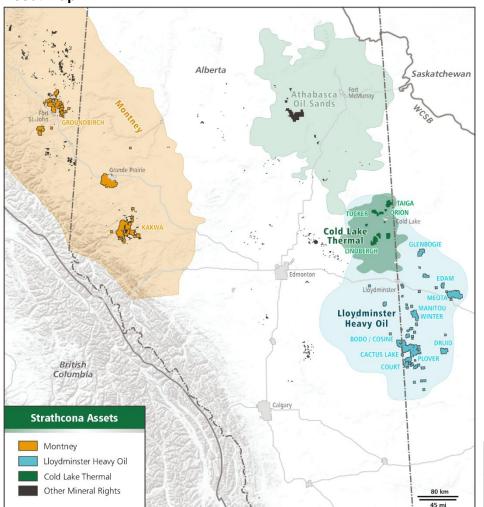




Company Overview

Strathcona is currently producing ~185 Mboe / d with a 38-year reserve life index across three core areas: Cold Lake, Lloydminster and the Montney

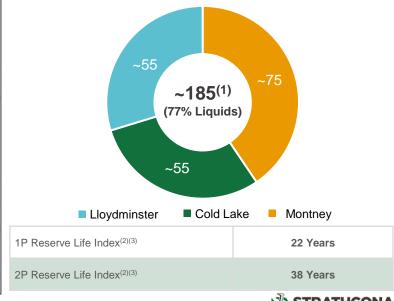
Asset Map



Market Data

| Ticker | TSX:SCR | |
|--|--|--|
| Shares Outstanding | Basic: 214,235,608 Dilutive Securities: 0 | |
| Ownership (Waterous Energy Fund / Public Float) | ~91% / ~9% | |
| Market Capitalization (as of 11/11/23) | ~4.9bn | |
| Debt (as of 9/30/2023) | ~\$2.8bn | |

Current Production (Mboe / d)



⁽¹⁾ Current production estimate for Q4 2023; bitumen 55 Mbbl/d, heavy oil 55 Mbbl/d, light oil & condensate 19 Mbbl/d, other NGLs 13 Mbbl/d, natural gas 259 MMcf/d; see slide 8 for segment breakout.



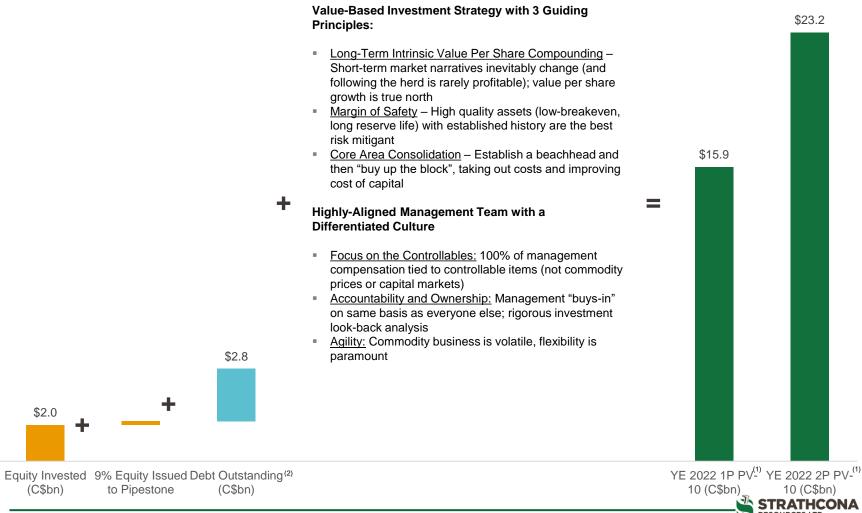
⁽²⁾ Reserves are presented as of December 31, 2022.

RLI based on current production of ~185 Mboe / d.

Core Principles

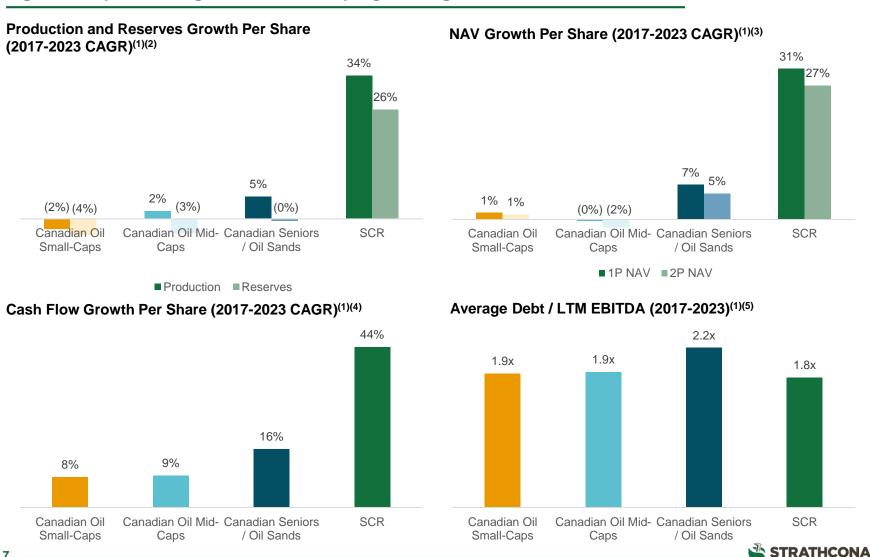
WEF and Strathcona have built the company using a differentiated investment strategy and management culture

Value Creation Since Inception



Historical Performance vs. Public Peers

Strathcona's strategy has led to a unique track record versus its public peers, generating significant per share growth while keeping leverage low



Canadian seniors = CNQ, IMO, SU, CVE, MEG; Canadian Mid-Caps = BTE, CPG, WCP; Canadian Small-Caps = ATH, BNE, CJ, OBE, SGY, TVE; SCR figures include WEF predecessor companies.

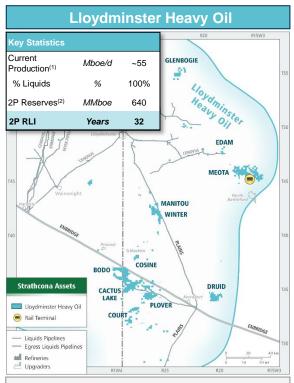
Reflects 2P reserves; SCR reserves pro forma for PIPE acquisition.

Reflects before-tax NAVs. Reflects funds from operations per share growth.

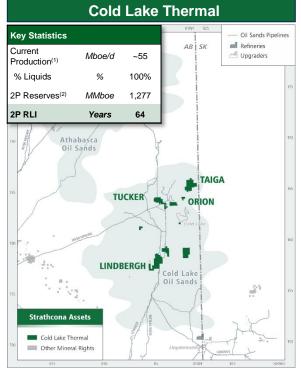
Reflects median quarterly debt / LTM EBITDA since 2017.

Core Areas

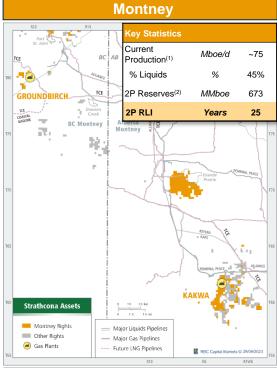
Strathcona has three concentrated core areas, each with a long reserve life index, low breakeven, and robust free cash flow profile



- Durable and Low-Risk: EOR (polymer and waterflood) and thermal assets deliver consistent results with low capital intensity
- Advantaged Market Access: 50,000+ Bbl/d capacity crude-by-rail Hamlin Terminal transports thermal oil directly to USGC
- High Margin: Attractive Saskatchewan royalty regime leads to attractive full-cycle margins



- Advantaged Pricing: Lower viscosity oil, closer market proximity, and higher quality bitumen = premium realized prices vs. typical Athabasca oil sands properties
- Ultra Low Base Decline: Base decline ~10%
- Long Life Supports Low-Risk Growth: Lowrisk brownfield and greenfield opportunities support doubling of production

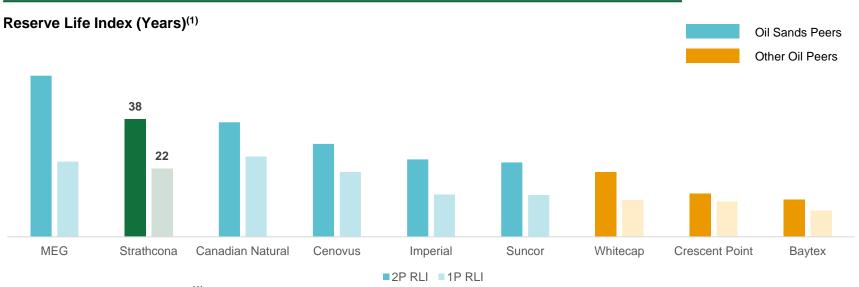


- Short Cycle Growth: Material growth potential underpinned by quick-payout wells
- Owned Infrastructure: Majority of gathering and processing capacity is owned, providing flexibility
- Natural Hedge: Condensate and gas provide commodity diversification and natural hedge for heavy oil divisions

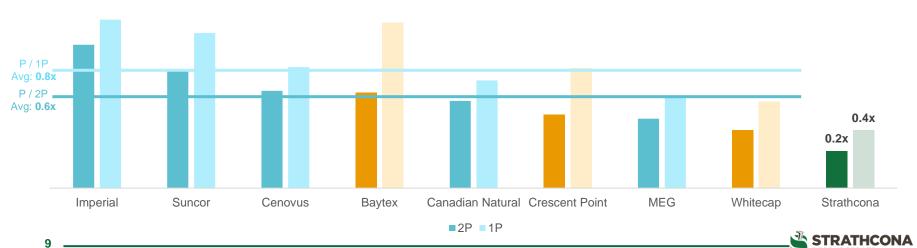


Reserve Base

Strathcona has a long-life reserve base, positioning it for significant future growth; Strathcona is currently at a 50-60% discount to peers based on reserve value



Market Capitalization / NAV(2)

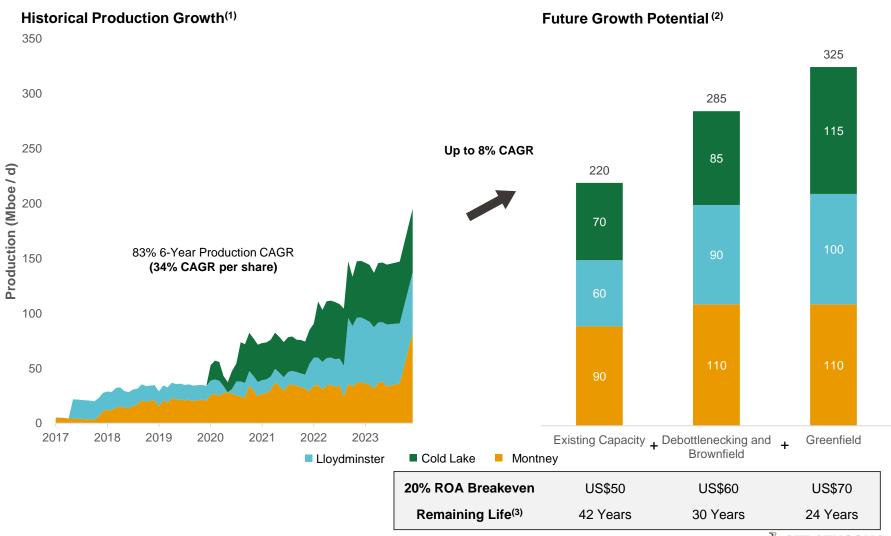


Based on information provided in public filings.

Reflects market cap as of 11/11/2023 divided by YE 2022 1P/2P PV-10 less debt; market value of downstream operations added to peer NAVs based on BMO estimates, as of October 2023; Crescent Point and Baytex P / NAV adjusted for Spartan Delta, North Dakota, Hammerhead and Ranger acquisitions / divestitures.

Long-Term Development Plan

Strathcona has significant growth optionality within its portfolio, with the potential to grow production ~75% within 8 years, while retaining a top-tier reserve life



⁽¹⁾ Historical production growth includes SCR predecessor companies. See slide 8 for a breakdown of liquids % by division.

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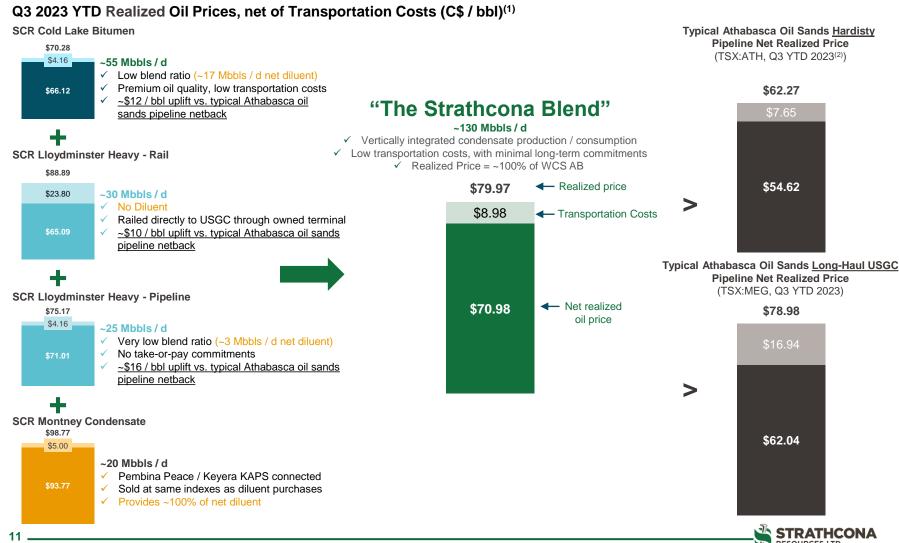


See "Forward-Looking Information".

Reflects management's estimates for future developed and undeveloped volumes, assuming no incremental resource added.

Oil Marketing Economics

Strathcona's heavy oil properties earn premium realized prices with low transportation costs, while the condensate-rich Montney provides a natural diluent hedge

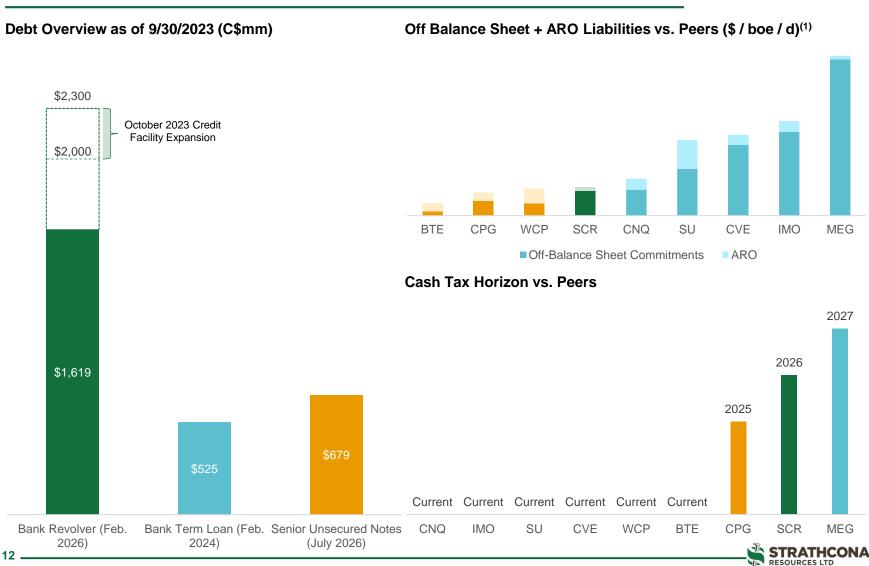


⁽¹⁾ Based on Q3 YTD actual results, including Pipestone, during which WCS Hardisty averaged C\$80.40 / bbl during the period.

(2) Reflects ATH thermal division only

Balance Sheet

Strathcona has a simple capital structure composed of bank debt and US\$ notes, with minimal off-balance sheet and environment liabilities, and no current cash taxes



Oil Sands

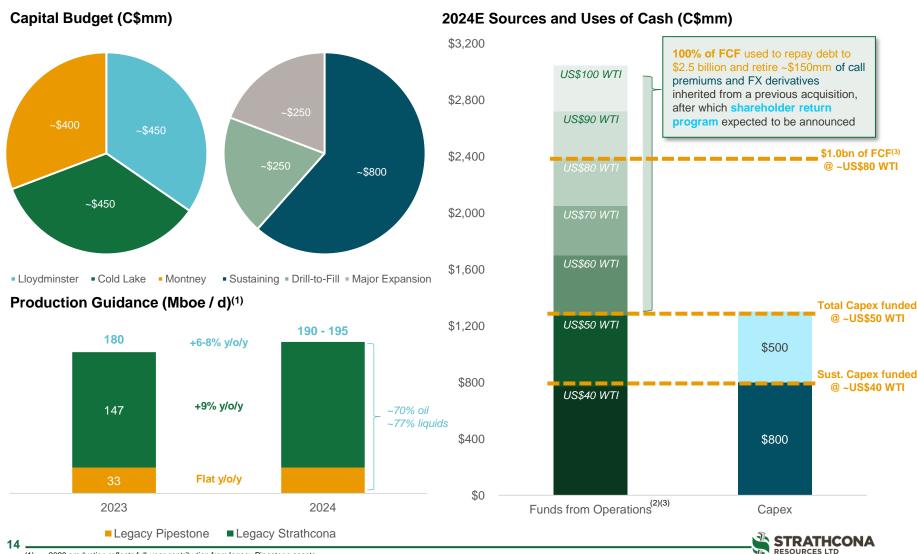
Other Oil Peers

⁽¹⁾ Reflects off balance sheet commitments (midstream transportation agreements, pension liabilities, etc.) and ARO liability (as disclosed in financial statements) divided by current production. % liquids varies by peer. For Strathcona, % liquids is per slide 5.



2024 Capital Program

Strathcona's 2024 capital budget reflects a disciplined approach to value-added growth, focused on a combination of drilling to fill existing facilities and major expansion projects



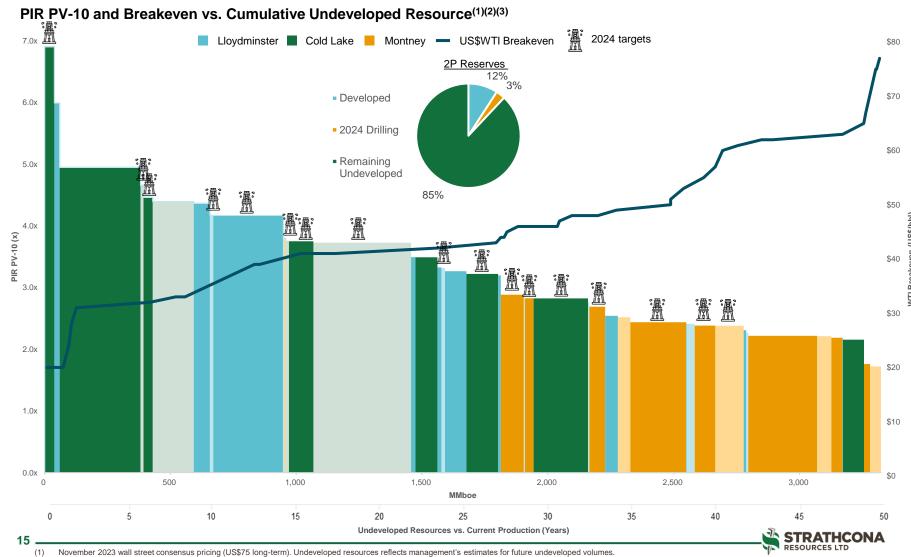
^{1) 2023} production reflects full-year contribution from legacy Pipestone assets.

⁽²⁾ Assumes WCS diff. equal to 10% x WTI + US\$5 / bbl, FX = 1.50 - 0.15% x WTI. AECO / Mcf = US\$ WTI / 25.

³⁾ Funds from operations and FCF are non-GAAP financial measures; see "Specified Financial Measures." Both measures exclude the retirement of ~\$150mm of call premiums and foreign exchange derivatives inherited from a previous acquisition, which are not sensitive to oil and gas prices.

2024 Sustaining and Drill-to-Fill Economics

Strathcona's 2024 capital program includes ~\$1,050 million of sustaining and drill-to-fill capital, targeting low-breakeven, high return locations across its asset base



⁽¹⁾ November 2023 wan street consensus pricing (055/3 long-term). On DIS PM 4.6

⁽²⁾ Breakeven reflects minimum price (20:1 oil / gas) to earning 2.0x PIR PV-10.

³⁾ PIR PV-10 and WTI Breakeven are supplementary financial measures; see "Specified Financial Measures."

2024 Major Expansion Projects

2024 capital includes ~\$250 million on major projects which are expected to add ~25 Mbbls / d of new incremental production by YE 2026 at a combined cost of ~\$25k / bbl / d, while lowering opex

Meota Expansion

Total Capital: ~\$400mm (~\$140mm in 2024) Capacity Added: ~18 Mbbls / d Capital Efficiency(1): ~\$22k / bbls / d

- Phase 1: Expansion of capacity at Meota West 2 with additional steam generation capacity coupled with development of low-SOR General Petroleum (GP) formation (mid-2025)
- <u>Phase 2:</u> Development of new central processing facility (CPF) in central part of Meota reservoir ("Meota Central") (mid-2026)
- Utilize same modular SAGD facility technology present in existing four CPFs

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5

0 2024

Production (Mbbls / d)

Lindbergh Debottleneck

Total Capital: ~\$150mm (~\$75mm in 2024) Capacity Added: ~5 Mbbls / d Capital Efficiency(1): ~\$30k / bbls / d

- <u>Phase 1:</u> Expansion of water handling capacity, debottlenecking existing CPF and improving reservoir management (late 2024)
- <u>Phase 2:</u> Steam generation expansion at existing Lindbergh Pilot (late 2025)
- Combined phases expected to reduce steam oil ratio to ~3x (~4x currently)
- Positions Lindbergh for further major expansion to ~40 Mbbls / d

Orion Waste Heat Recovery

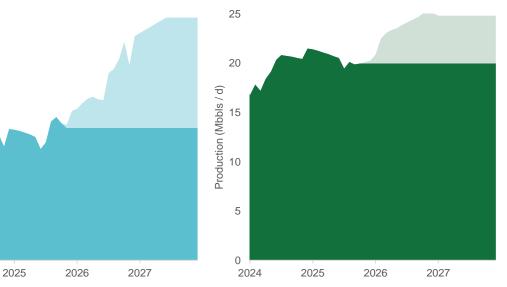
Total Capital: ~\$50mm (~\$25mm in 2024) Capacity Added: ~16 MW Capital Efficiency: ~\$3mm / MW

- Construction of organic-rankine-cycle to Orion central processing facility, capture waste heat to generate power
- Expected to generate ~80% of required power for projects
- Expected to reduce Orion opex by ~\$2 / bbl
- 20% of gross capital expenditures funded through government grant
- Opportunity to deploy at Tucker following Orion

Bellis Polymer Pilot Expansion

Total Capital: ~\$100mm (~\$10mm in 2024) Capacity Added: ~3 bbls / d Capital Efficiency(1): ~\$30k / bbls / d

- Additional development and delineation of existing polymer pilot
- Bellis reservoir characteristics well suited for polymer flood; existing pilot pattern performing above expectations
- Leverages Strathcona expertise on existing two polymer floods, Cactus Lake and Bodo-Cosine, (second largest polymer flood operator in Canada)
- Polymer flood contributes to ultra-low base decline rate (<10%)

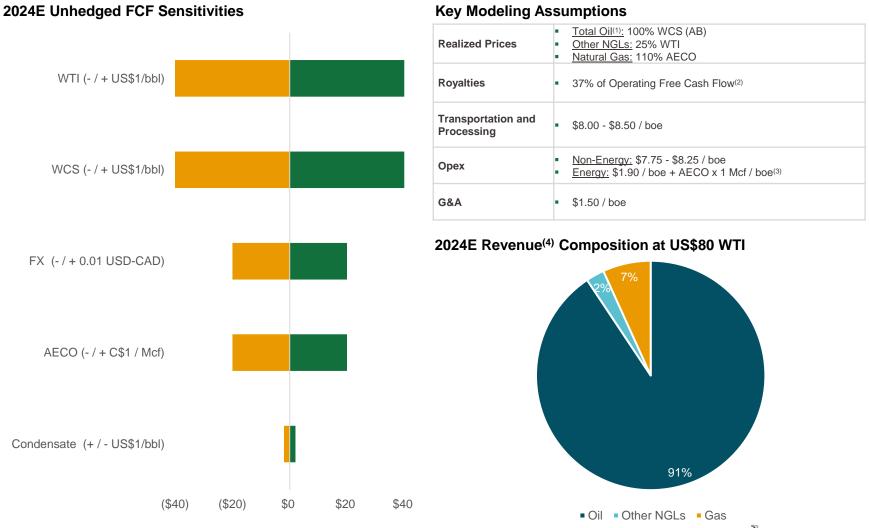






2024 Sensitivities

Strathcona's 2024 cash flows are most sensitive to WTI and WCS prices, with minimal exposure to condensate prices



¹⁾ Includes bitumen, heavy oil, condensate, light oil.



²⁾ Operating Free Cash Flow (field operating income less capital expenditures) is a non-GAAP financial measure; see "Specified Financial Measures."

³⁾ Ex. if AECO = \$3 / Mcf, estimated energy opex = \$4.90 / boe.

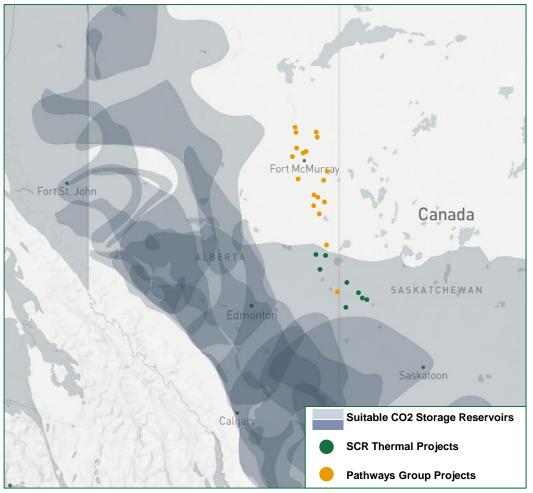
Revenue is net of blending expenses.



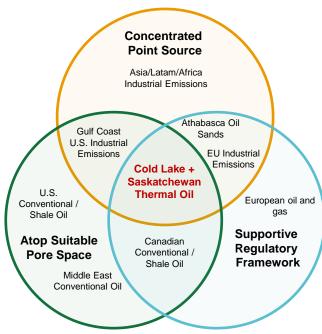
Carbon Capture Strategy

Strathcona's Cold Lake and Saskatchewan thermal assets are uniquely suited for CCUS, leading to attractive economics and an accelerated development timeline

CO2 Storage Reservoirs vs. Major Oil Sands Projects



Carbon Capture Economic Drivers



Strathcona Progress to Date

- Two carbon sequestration test wells drilled in Lloydminster thermal assets; FEED study completed
- Saskatchewan sequestration approval received
- First sequestration test well planned for Cold Lake thermal assets in 2023



WCS Differential Outlook

Strathcona benefits from an improving outlook for WCS differentials; demand for Canadian heavy oil is increasing, while egress has never been better

Historical WCS-WTI Differentials (US\$ / bbl)

