



STRATHCONA
RESOURCES LTD

MANAGEMENT'S DISCUSSION AND ANALYSIS

FOR THE THREE AND NINE MONTHS ENDED SEPTEMBER 30, 2024 AND 2023

MANAGEMENT'S DISCUSSION AND ANALYSIS

The following management's discussion and analysis ("MD&A") of financial condition and results of operations for Strathcona Resources Ltd. (the "Company" or "Strathcona") is dated November 13, 2024 and should be read in conjunction with the Company's unaudited condensed consolidated interim financial statements (and related notes) as at and for the three and nine months ended September 30, 2024 and 2023 (the "interim financial statements") and the Company's audited consolidated financial statements (and related notes) for the years ended December 31, 2023 and December 31, 2022 (the "annual financial statements"). The interim financial statements and annual financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board ("IASB"), in Canadian dollars, except where indicated otherwise. The interim financial statements and annual financial statements and MD&A of Strathcona have been prepared by management, reviewed by the Audit Committee of the Company's Board of Directors and were approved by the Company's Board of Directors.

This MD&A contains forward looking information; see "Forward-Looking Information" at the end of this MD&A for further information. The following MD&A also contains financial measures that do not have a standardized meaning under IFRS; see "Specified Financial Measures" at the end of this MD&A for further information. This MD&A contains certain oil and gas metrics and measures; see "Advisories Regarding Oil & Gas Information" at the end of this MD&A.

All dollar amounts are referenced in Canadian dollars and, in the case of amounts presented in tabular form, in millions of Canadian dollars, in each case except when noted otherwise. All per unit figures are based on commodity sales volumes, net of blending, unless otherwise indicated. Sales volumes differ from production volume as a result of changes in oil inventory. Refer to the "Segment Results" section of this MD&A for additional information.

DESCRIPTION OF BUSINESS

Strathcona is a corporation resulting from the amalgamation of Strathcona Resources Ltd. and Pipestone Energy Corp. ("Pipestone") on October 3, 2023 (the "Pipestone Acquisition"), as part of a plan of arrangement under the Business Corporations Act (Alberta) (the "ABCA"), (the "Arrangement"). Upon completion of the Arrangement, Strathcona's common shares were listed on the TSX under the trading symbol "SCR" and commenced trading on October 5, 2023. Strathcona exists under, and is governed by, the provisions of the ABCA. This MD&A reflects the historical financial information of Strathcona Resources Ltd., and commencing on October 3, 2023 also reflects the results of Pipestone.

The significant differences in financial and operational results of the Company for the three and nine months ended September 30, 2024 compared to the three and nine months ended September 30, 2023 within this MD&A are primarily the result of the Pipestone Acquisition. Refer to Note 4 of the annual financial statements for further details regarding the Pipestone Acquisition.

At September 30, 2024, approximately 90.8% of the Company's shares were owned by certain limited partnerships comprising Waterous Energy Fund and its affiliates (collectively, "WEF").

GUIDANCE

Full year 2024 production guidance has been revised downward as a result of an extended third-party gas processing plant outage in Grande Prairie and the voluntary deferral of natural gas production in Groundbirch due to weak natural gas prices. Full year 2024 oil and liquids production guidance remains unchanged, as does Strathcona's capital guidance.

Strathcona's board of directors has approved a 2025 capital budget of \$1.35 billion, with production guidance of 185 to 195 Mboe / d, composed of 72% oil and 28% liquids. The 2025 budget reflects balanced capital spending across Cold Lake, Lloydminster and the Montney, delivering approximately 4% year-over-year production growth at the mid-point of guidance.

The following table details production and capital guidance for full year 2024 and 2025.

	2024 Guidance - Previously Reported ⁽¹⁾	2024 Guidance - Amended	2025 Guidance
Production (Mboe/d)	185 - 190	183	185 - 195
Capital expenditures (\$ billions)	1.30	1.30	1.35

(1) As disclosed in the Company's August 13, 2024 news release.

PRODUCTION VOLUMES

	Three Months Ended			Nine Months Ended	
	September 30, 2024	September 30, 2023	June 30, 2024	September 30, 2024	September 30, 2023
Bitumen (bbl/d)	58,610	58,179	59,581	59,444	54,393
Heavy oil (bbl/d)	50,494	51,256	51,111	51,144	54,034
Condensate and light oil (bbl/d)	19,520	10,092	20,120	19,639	9,594
Total oil production (bbl/d)	128,624	119,527	130,812	130,227	118,021
Other NGLs (bbl/d)	11,680	7,873	11,426	11,615	8,049
Natural gas (mcf/d)	227,581	120,366	237,170	239,115	114,450
Total (boe/d)	178,235	147,461	181,766	181,695	145,145
% oil and condensate	72 %	81 %	72 %	72 %	81 %
% liquids	79 %	86 %	78 %	78 %	87 %

Production volumes increased by 21% (or 30,774 boe per day) for the three months ended September 30, 2024 to an average of 178,235 boe per day compared to 147,461 boe per day for the same quarter of 2023. The increase is primarily attributable to production from properties added through the Pipestone Acquisition, which was completed in the fourth quarter of 2023. The Pipestone Acquisition contributed production of 27,918 boe per day in the three months ended September 30, 2024, composed of condensate and light oil production of 8,146 bbl per day, other NGLs of 3,041 bbl per day and natural gas of 100,384 mcf per day. The remaining production increase is attributable to production from new wells from the Company's capital program.

Production volumes increased by 25% (or 36,550 boe per day) for the nine months ended September 30, 2024 to an average of 181,695 boe per day compared to 145,145 boe per day for the same period of 2023. The increase is primarily attributable to production from properties added through the Pipestone Acquisition, which was completed in the fourth quarter of 2023. The Pipestone Acquisition contributed production of 30,878 boe per day in the nine months ended September 30, 2024, composed of condensate and light oil production of 8,995 bbl per day, other NGLs of 3,262 bbl per day and natural gas of 111,726 mcf per day. The remaining production increase is attributable to production from new wells from the Company's capital program.

Production volumes decreased by approximately 2% (or 3,531 boe per day) during the three months ended September 30, 2024 to an average of 178,235 boe per day compared to 181,766 boe per day for the three months ended June 30, 2024. The decrease is primarily the result of regularly scheduled turnarounds at the Meota properties, reduced natural gas production resulting from planned and unplanned outages at third-party processing plants at Grande Prairie, and production curtailments in Groundbirch in response to low gas prices.

SALES VOLUMES

	Three Months Ended			Nine Months Ended	
	September 30, 2024	September 30, 2023	June 30, 2024	September 30, 2024	September 30, 2023
Bitumen (bbl/d)	58,422	57,888	59,333	59,389	54,330
Heavy oil (bbl/d)	50,839	52,960	55,434	51,854	55,290
Condensate and light oil (bbl/d)	19,520	10,092	20,120	19,639	9,594
Total oil production (bbl/d)	128,781	120,940	134,887	130,882	119,214
Other NGLs (bbl/d)	11,680	7,873	11,426	11,615	8,049
Natural gas (mcf/d)	227,581	120,366	237,170	239,115	114,450
Total (boe/d)	178,391	148,874	185,841	182,350	146,338

Sales volumes typically trend with production volumes, except in cases of an inventory build or an inventory draw. Strathcona carries inventory on rail cars in transit to the US Gulf Coast, on pipelines and in storage tanks. In the first quarter of 2024, heavy oil inventory volumes on rail increased due to a delay in the commissioning of an expansion to a unit train offloading facility in the US Gulf Coast. The facility was purpose-built for Strathcona to better supply a local US Gulf Coast refiner that entered into a new crude purchase agreement with the Company at a premium to WCS Houston. The facility was fully operational for the second quarter of 2024 which resulted in the sale of volumes in inventory throughout the second quarter and a reduction in inventory to normalized levels through to September 30, 2024.

BUSINESS ENVIRONMENT

	Three Months Ended			Nine Months Ended	
	September 30, 2024	September 30, 2023	June 30, 2024	September 30, 2024	September 30, 2023
Benchmark Pricing					
<i>US\$/bbl unless otherwise indicated</i>					
WTI ⁽¹⁾	75.10	82.26	80.57	77.54	77.39
WCS Hardisty ⁽²⁾	61.55	69.38	66.96	62.05	59.76
WCS USGC ⁽³⁾	68.51	77.89	74.69	71.03	69.12
WTI-WCS Hardisty differential	(13.55)	(12.88)	(13.61)	(15.49)	(17.63)
WTI-WCS USGC differential	(6.59)	(4.37)	(5.88)	(6.51)	(8.27)
NYMEX-AECO differential (US\$/MMbtu) ⁽⁴⁾	(1.62)	(0.95)	(0.95)	(1.15)	(0.67)
Condensate differential ⁽⁵⁾	(3.90)	(4.26)	(3.43)	(3.84)	(0.67)
Average FX rate (C\$/US\$)	1.3636	1.3410	1.3684	1.3603	1.3453
<i>CAD\$/bbl unless otherwise indicated</i>					
WTI ⁽¹⁾	102.43	110.38	110.25	105.50	104.13
WCS Hardisty ⁽²⁾	83.96	93.04	91.63	84.45	80.40
WCS USGC ⁽³⁾	93.45	104.45	102.20	96.64	92.99
AECO 5A (C\$/mcf) ⁽⁶⁾	0.69	2.60	1.18	1.45	2.76
Condensate par at Edmonton	97.10	104.60	105.56	100.28	103.21
AESO weighted average pool price (C\$/MWh) ⁽⁷⁾	58.75	155.44	45.35	68.35	154.25
CORRA (%) ⁽⁸⁾	4.54	4.98	4.95	4.84	4.66

(1) Calendar month average of West Texas Intermediate ("WTI") oil.

(2) Western Canadian Select ("WCS").

(3) United States Gulf Coast ("USGC").

(4) New York Mercantile Exchange ("NYMEX") Futures Last Day differential / Relates to the Alberta Energy Company ("AECO") 7A Index.

(5) Condensate / WTI differential at Edmonton.

(6) AECO hub pricing.

(7) Alberta Electric System Operator ("AESO") weighted average pool prices.

(8) Canadian Overnight Repo Rate Average ("CORRA").

Average WTI crude oil prices decreased 7% in the three months ended September 30, 2024 compared to the three months ended June 30, 2024 due to concerns over slowing economic growth in both China and the United States leading to reduced global demand. This decrease was partially offset by OPEC+ extending production cuts to the end of November 2024, as well as continued geopolitical tensions in the Middle East.

The average WTI-WCS Hardisty differential remained consistent relative to WTI in the three months ended September 30, 2024 compared to the three months ended June 30, 2024. The continued strength in the differential was supported by surplus egress capacity out of Western Canada since the Trans Mountain Pipeline expansion came online in May 2024. Seasonal maintenance also reduced heavy crude supply in the three months ended September 30, 2024, which supported the differential.

The average WTI-WCS USGC differential widened relative to WTI by 12% in the three months ended September 30, 2024 compared to the three months ended June 30, 2024 due to seasonal refinery maintenance and lower refining margins decreasing demand. As a result of weakened margins and planned maintenance, certain refiners opted to reduce refinery output in the three months ended September 30, 2024.

Average AECO 5A natural gas prices decreased 42% in the three months ended September 30, 2024 compared to the three months ended June 30, 2024 as Western Canadian gas storage reached a record high level while supply remained steady and maximum injection rates were seen on the AECO system, leading to pipeline constraints and concerns about shutting in production.

REVENUE AND REALIZED PRICES

Oil and Natural Gas Sales – Net of Blending

(\$ millions, unless otherwise indicated)	Three Months Ended			Nine Months Ended	
	September 30, 2024	September 30, 2023	June 30, 2024	September 30, 2024	September 30, 2023
Bitumen blend	616.8	670.8	703.3	1,943.8	1,689.0
Heavy oil, blended and raw	441.8	489.5	527.5	1,385.8	1,371.8
Condensate and light oil	169.9	94.4	188.7	524.4	258.7
Other natural gas liquids	24.0	16.0	24.6	78.9	52.5
Natural gas	20.0	29.5	28.2	110.7	88.7
Oil and natural gas sales	1,272.5	1,300.2	1,472.3	4,043.6	3,460.7
Gain (loss) purchased product	0.5	0.4	—	0.5	(1.2)
Bitumen – blending cost	(200.6)	(201.8)	(244.9)	(697.3)	(646.8)
Heavy oil – blending cost	(31.2)	(36.7)	(42.5)	(116.5)	(126.7)
Oil and natural gas sales, net of blending ⁽¹⁾	1,041.2	1,062.1	1,184.9	3,230.3	2,686.0

(1) A non-GAAP financial measure which does not have a standardized meaning under IFRS; see “Specified Financial Measures” section of this MD&A.

Oil and natural gas sales, net of blending, decreased 2% for the three months ended September 30, 2024 to \$1,041.2 million compared to \$1,062.1 million for the same quarter in 2023. This decrease was primarily attributable to a decrease in oil and natural gas benchmark pricing, partially offset by an increase in production volumes due to the Pipestone Acquisition and decreased blending costs due to lower condensate benchmark prices.

Oil and natural gas sales, net of blending, increased 20% for the nine months ended September 30, 2024 to \$3,230.3 million compared to \$2,686.0 million for the same period in 2023. This increase was primarily attributable to increased sales volumes from the Cold Lake Thermal segment and the properties acquired in the Pipestone Acquisition along with stronger oil benchmark pricing. These increases were partially offset by increased blending costs as a result of increased bitumen production and a decrease in the natural gas benchmarking price.

Oil and natural gas sales, net of blending, decreased 12% for the three months ended September 30, 2024 to \$1,041.2 million compared to \$1,184.9 million from the second quarter of 2024. This is primarily due to a decrease in oil and natural gas benchmark pricing combined with a decrease in oil and natural gas production. These decreases were partially offset by decreased blending costs due to lower condensate benchmark pricing and lower blending ratios attributed to warmer weather.

Average Realized Prices

	Three Months Ended			Nine Months Ended	
	September 30, 2024	September 30, 2023	June 30, 2024	September 30, 2024	September 30, 2023
Bitumen blend (\$/bbl) ⁽¹⁾⁽²⁾	77.47	88.06	84.83	76.61	70.19
Heavy oil, blended and raw (\$/bbl) ⁽¹⁾⁽²⁾	87.88	92.53	96.15	89.36	82.49
Condensate and light oil (\$/bbl)	94.61	101.67	103.06	97.45	98.77
Realized oil (\$/bbl)	84.13	91.16	92.23	84.79	78.19
Other natural gas liquids (\$/bbl)	22.33	22.09	23.66	24.79	23.90
Natural gas (\$/mcf)	0.96	2.66	1.31	1.69	2.84
Combined (\$/boe)	63.44	77.55	70.06	64.65	67.24

(1) Realized prices are calculated using oil and natural gas sales and sales of purchased product, net of blending and purchased product.

(2) A non-GAAP financial measure which does not have a standardized meaning under IFRS; see "Specified Financial Measures" section of this MD&A.

Combined realized price decreased 18% for the three months ended September 30, 2024 to \$63.44 per boe compared to \$77.55 per boe in the same quarter of 2023. The decrease was primarily attributable to lower benchmark commodity prices on oil, condensate and natural gas, and an increased weighting of natural gas sales as a result of the Pipestone Acquisition.

Combined realized price decreased 4% for the nine months ended September 30, 2024 to \$64.65 per boe compared to \$67.24 per boe in the same period of 2023. The decrease was primarily attributable to lower condensate and natural gas pricing benchmarks, partially offset by an increase in oil pricing benchmarks, and an increased weighting of natural gas sales as a result of the Pipestone Acquisition.

Combined realized price decreased 9% for the three months ended September 30, 2024 to \$63.44 per boe compared to \$70.06 per boe for the three months ended June 30, 2024. The decrease was primarily attributable to lower benchmark commodity prices on oil, condensate and natural gas.

ROYALTIES

(\$ millions, unless otherwise indicated)	Three Months Ended			Nine Months Ended	
	September 30, 2024	September 30, 2023	June 30, 2024	September 30, 2024	September 30, 2023
Crown royalties ⁽¹⁾	97.5	142.8	143.0	340.1	308.8
Freehold royalties ⁽¹⁾	7.5	16.7	7.9	23.6	42.7
Gross overriding royalties ⁽¹⁾	22.2	38.1	34.4	71.0	56.7
Other royalties	6.8	5.1	8.7	19.5	13.8
Royalties	134.0	202.7	194.0	454.2	422.0
Effective royalty rate (%) ⁽¹⁾	12.9 %	19.1 %	16.4 %	14.1 %	15.7 %

(1) A non-GAAP financial measure which does not have a standardized meaning under IFRS; see "Specified Financial Measures" section of this MD&A.

For the three and nine months ended September 30, 2024, the average effective royalty rate was 12.9% and 14.1%, respectively, compared to 19.1% and 15.7% for the same periods in 2023. For the three months ended September 30, 2024, the average effective royalty rate decreased to 12.9% from 16.4% in the second quarter of 2024. These decreases were primarily the result of decreased benchmark commodity prices in the respective periods.

PRODUCTION AND OPERATING EXPENSES

(\$ millions, unless otherwise indicated)	Three Months Ended			Nine Months Ended	
	September 30, 2024	September 30, 2023	June 30, 2024	September 30, 2024	September 30, 2023
Production and operating – Energy ⁽¹⁾	45.7	81.4	64.9	189.4	249.8
Production and operating – Non-energy ⁽¹⁾	140.2	113.9	149.5	425.1	340.7
Production and operating expenses	185.9	195.3	214.4	614.5	590.5
Production and operating – Energy (\$/boe) ⁽¹⁾	2.78	5.94	3.84	3.79	6.25
Production and operating – Non-energy (\$/boe) ⁽¹⁾	8.54	8.32	8.84	8.51	8.53
Production and operating expenses (\$/boe)	11.32	14.26	12.68	12.30	14.78

(1) A non-GAAP financial measure which does not have a standardized meaning under IFRS; see “Specified Financial Measures” section of this MD&A.

Production and operating expenses decreased to \$185.9 million (\$11.32 per boe) for the three months ended September 30, 2024 from \$195.3 million (\$14.26 per boe) in the same period of 2023. Energy costs decreased by \$35.7 million (\$3.16 per boe) primarily due to lower natural gas and power benchmark prices as well as savings realized on carbon taxes as a result of carbon credit purchases. Non-energy costs increased by \$26.3 million (\$0.22 per boe) primarily due to \$18.3 million in incremental costs relating to the properties acquired in the Pipestone Acquisition, as well as increased chemical costs as a result of sulphur recovery units installed at the Company’s Cold Lake Thermal segment in the first quarter of 2024.

Production and operating expenses increased to \$614.5 million (\$12.30 per boe) for the nine months ended September 30, 2024, from \$590.5 million (\$14.78 per boe) in the same period of 2023. Energy costs decreased by \$60.4 million (\$2.46 per boe) primarily due to lower natural gas and power benchmark price and savings realized on carbon taxes as a result of carbon credit purchases, partially offset by an increase in carbon taxes at the thermal properties in Saskatchewan. Non-energy costs increased by \$84.4 million (with a decrease of \$0.02 per boe) primarily due to \$62.1 million in incremental costs relating to the properties acquired in the Pipestone Acquisition, as well as increased chemical costs as a result of sulphur recovery units installed at the Company’s Cold Lake thermal segment in the first quarter of 2024.

Energy production and operating costs decreased to \$45.7 million (\$2.78 per boe) for the three months ended September 30, 2024 compared to \$64.9 million (\$3.84 per boe) for the three months ended June 30, 2024. The decrease is primarily due to lower natural gas and power benchmark price and savings realized on carbon taxes as a result of carbon credit purchases. Non-energy production and operating costs decreased to \$140.2 million (\$8.54 per boe) for the three months ended September 30, 2024 compared to \$149.5 million (\$8.84 per boe) for the three months ended June 30, 2024. The decrease was primarily due to lower sales volumes.

TRANSPORTATION AND PROCESSING EXPENSES

(\$ millions, unless otherwise indicated)	Three Months Ended			Nine Months Ended	
	September 30, 2024	September 30, 2023	June 30, 2024	September 30, 2024	September 30, 2023
Transportation expenses ⁽¹⁾	116.1	107.6	123.2	354.1	326.2
Processing expenses ⁽¹⁾	24.1	6.9	26.0	78.7	21.0
Transportation and processing expenses	140.2	114.5	149.2	432.8	347.2
\$ per boe	8.54	8.36	8.82	8.66	8.69

(1) A non-GAAP financial measure which does not have a standardized meaning under IFRS; see “Specified Financial Measures” section of this MD&A.

For the three and nine months ended September 30, 2024, transportation and processing expenses increased to \$140.2 million (\$8.54 per boe) and \$432.8 million (\$8.66 per boe) from \$114.5 million (\$8.36 per boe) and \$347.2 million (\$8.69 per boe) in the same periods of 2023. The increases are primarily the result of increased production volumes attributable to the Pipestone Acquisition which added \$28.5 million and \$94.3 million in transportation and processing expenses in the three and nine months ended September 30, 2024, respectively.

Transportation and processing expenses decreased 6% for the three months ended September 30, 2024 to \$140.2 million (\$8.54 per boe) from \$149.2 million (\$8.82 per boe) in the second quarter of 2024. The decrease was primarily due to decreased heavy oil rail transportation costs as less oil was transported on rail.

DEPLETION, DEPRECIATION AND AMORTIZATION (“DD&A”)

(\$ millions, unless otherwise indicated)	Three Months Ended			Nine Months Ended	
	September 30, 2024	September 30, 2023	June 30, 2024	September 30, 2024	September 30, 2023
Depletion expense ⁽¹⁾	212.5	163.6	216.0	637.4	484.8
Depreciation and amortization expense ⁽¹⁾	13.8	8.0	13.1	39.8	20.6
DD&A	226.3	171.6	229.1	677.2	505.4
\$ per boe	13.79	12.53	13.55	13.55	12.65

(1) A non-GAAP financial measure which does not have a standardized meaning under IFRS; see “Specified Financial Measures” section of this MD&A.

DD&A expense increased 32% and 34% for the three and nine months ended September 30, 2024 to \$226.3 million (\$13.79 per boe) and \$677.2 million (\$13.55 per boe), respectively, compared to \$171.6 million (\$12.53 per boe) and \$505.4 million (\$12.65 per boe) for the same periods of 2023. This increase was primarily due to an increase in production volumes from the comparative periods in 2023.

DD&A expense remained consistent during the three months ended September 30, 2024, \$226.3 million (\$13.79 per boe) compared to \$229.1 million (\$13.55 per boe) for the three months ended June 30, 2024.

GENERAL AND ADMINISTRATION EXPENSES (“G&A”)

(\$ millions, unless otherwise indicated)	Three Months Ended			Nine Months Ended	
	September 30, 2024	September 30, 2023	June 30, 2024	September 30, 2024	September 30, 2023
G&A expenses	25.5	20.7	25.2	72.7	67.4
\$ per boe	1.55	1.51	1.49	1.45	1.69

For the three and nine months ended September 30, 2024, G&A expenses increased to \$25.5 million (\$1.55 per boe) and \$72.7 million (\$1.45 per boe), respectively, from \$20.7 million (\$1.51 per boe) and \$67.4 million (\$1.69 per boe) for the same periods in 2023. These increases were primarily the result of higher staffing levels from the growth of the business and increased information technology costs.

G&A expenses remained consistent during the three months ended September 30, 2024, \$25.5 million (\$1.55 per boe) compared to \$25.2 million (\$1.49 per boe) for three months ended June 30, 2024.

INTEREST

(\$ millions, unless otherwise indicated)	Three Months Ended			Nine Months Ended	
	September 30, 2024	September 30, 2023	June 30, 2024	September 30, 2024	September 30, 2023
Interest expense	42.1	50.2	43.7	131.2	154.6
Weighted average interest rate (%)	6.1 %	6.3 %	6.3 %	6.3 %	6.5 %

Interest expense decreased 16% and 15% for the three and nine months ended September 30, 2024 to \$42.1 million and \$131.2 million, respectively, compared to \$50.2 million and \$154.6 million for the same periods of 2023. These decreases were primarily the result of lower debt levels and lower interest rates.

During the nine months ended September 30, 2024, the Company recorded \$35.1 million in interest expense on the Senior Notes (as defined in the “Capital Resources” section of this MD&A) (September 30, 2023 – \$34.7 million), and \$115.6 million in interest expense on the bank credit facilities (September 30, 2023 - \$131.1 million), and a realized gain of \$19.5 million on interest rate swaps (September 30, 2023 - \$11.2 million).

Interest expense decreased 4% for the three months ended September 30, 2024 to \$42.1 million compared to \$43.7 million for the second quarter of 2024, primarily the result of lower debt balances and lower interest rates.

The impact of changes in interest rates is partially mitigated through interest rate swaps, see the “Risk Management - Market Risk - Interest Rate Risk” section of this MD&A.

FINANCE COSTS

(\$ millions, unless otherwise indicated)	Three Months Ended			Nine Months Ended	
	September 30, 2024	September 30, 2023	June 30, 2024	September 30, 2024	September 30, 2023
Accretion of lease obligations	5.9	3.0	6.1	18.2	8.6
Accretion of decommissioning provision	7.1	7.1	7.0	21.2	21.6
Amortization of debt issuance costs	6.3	3.2	5.0	15.4	9.5
Accretion of other obligations	2.6	4.8	5.0	12.5	14.0
Finance costs	21.9	18.1	23.1	67.3	53.7

For the three and nine months ended September 30, 2024, finance costs increased 21% to \$21.9 million and 25% to \$67.3 million, respectively, compared to \$18.1 million and \$53.7 million in the same periods of 2023. These increases are primarily due to higher accretion of lease obligations as a result of contracts assumed in the Pipestone Acquisition and higher amortization of debt issuance costs as a result of fees incurred on the increase of the borrowing capacity under the Revolving Credit Facility (as defined in the "Capital Resources" section of this MD&A). On March 28, 2024 the Company increased the Revolving Credit Facility to \$2.5 billion from \$2.3 billion and extended the maturity date to March 28, 2028.

Finance costs remained consistent during the three months ended September 30, 2024, \$21.9 million compared to \$23.1 million for the three months ended June 30, 2024.

TAX POOLS

As at September 30, 2024, the Company had approximately \$5,619.1 million (December 31, 2023 - \$6,081.1 million) of tax pools available for deduction in future periods as shown in the table below.

(\$ millions, unless otherwise indicated)	Annual Pool Deduction Rate	September 30, 2024	December 31, 2023
Canadian oil and gas property expenditures	10%	830.5	893.4
Canadian development expenditures ⁽¹⁾	30%	1,288.3	1,168.8
Canadian exploration expenditures ⁽¹⁾	100%	21.2	34.1
Undepreciated capital costs ⁽²⁾	4% - 55%	1,414.9	1,371.0
Non-capital losses	100%	1,642.7	2,173.1
Other ⁽¹⁾⁽³⁾		421.5	440.7
Total tax pools		5,619.1	6,081.1

(1) Amount is net of tax pools where deductibility is uncertain.

(2) As at September 30, 2024, approximately 95% (December 31, 2023 – 96%) of costs in this pool have an annual deduction rate of 25%.

(3) "Other" tax pools comprised primarily of federal and provincial scientific research and experimental development expenditure pools and credits and financing costs.

RISK MANAGEMENT

The Company's activities expose it to a variety of financial risks that arise as a result of its exploration, development, production and financing activities. These risks include credit risk, liquidity risk and market risk.

Credit Risk

Credit risk is the risk of financial loss to the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligations. This will arise principally from outstanding receivables related to oil and natural gas customers, counterparties with which financial derivative contracts are held, and joint interest partners.

On entering into any business contract, the extent to which the arrangement exposes the Company to credit risk is considered. The Company's policy to mitigate credit risk associated with these balances is to establish relationships with reputable counterparties, review the financial capacity of its counterparties, request prepayment as deemed advisable and, in certain circumstances, the Company may seek enhanced credit protection from a counterparty or purchase accounts receivable insurance.

Market Risk

Market risk is the risk that the future fair value or cash flows of a financial instrument will fluctuate due to changes in market prices. Market risk is composed of commodity price risk, foreign exchange risk and interest rate risk. The Company uses financial risk management contracts to reduce volatility in financial results and to ensure a certain level of cash flow to fund planned capital projects.

Commodity Price Risk

The Company's operational results and financial condition are largely dependent on the commodity price received for oil and natural gas production. Commodity prices have fluctuated widely in recent years due to global and regional factors including supply and demand fundamentals, inventory levels, weather, economic and geopolitical factors. The Company uses financial derivative instruments and other commodity derivative mechanisms to help limit the adverse effects of commodity price volatility. However, the Company does not have commodity contracts in place for all its production and expects there will always be a portion that remains unhedged. Furthermore, the Company may use financial derivative instruments that offer only limited protection within selected price ranges. To the extent price exposure is hedged, the Company may forego the benefits that would otherwise be experienced if commodity prices increase.

The following table summarizes the Company's commodity contracts outstanding as at the date of this MD&A.

Term	Contract ⁽¹⁾	Index	Currency	Volume	Units	Price
May 1, 2024 - Dec 31, 2024	Swap	WCS	USD	10,000	bbl/d	\$(14.25)
Jan 1, 2025 - Dec 31, 2025	Swap	WCS	USD	31,000	bbl/d	\$(12.93)
Dec 1, 2024 - Mar 31, 2025	Collar	AECO	CAD	30,000	GJ/d	\$2.50/\$3.51

(1) For swap contracts, Strathcona receives the fixed price and pays the index. For collars, Strathcona receives the floor price if the index is below the floor and the cap price if the index is above the cap.

Foreign Exchange Risk

The Company is exposed to fluctuations of the CAD to USD exchange rate given commodity pricing is directly influenced by USD denominated benchmark pricing. In addition, the Company periodically borrows from its Revolving Credit Facility in USD and the Senior Notes are denominated in USD. The Company actively manages foreign exchange risk using foreign exchange derivatives.

The following table summarizes the Company's foreign exchange contract on revenues as at the date of this MD&A.

Term	Contract	USD per Month	CAD/USD Floor	CAD/USD Ceiling
Mar 1, 2024 - Feb 27, 2026	Collar	60.0 million	1.2500	1.3800

The following table summarizes the Company's foreign exchange contract on the Senior Notes as at the date of this MD&A.

Expiry	Contract	USD	CAD/USD Strike
Jul 31, 2026	Sold Put Option	500.0 million	1.3475

Interest Rate Risk

The Company is exposed to movements in floating interest rates on the Revolving Credit Facility. The Company is not exposed to interest rate risk on the Senior Notes or other liabilities as they bear a fixed interest rate.

The following table summarizes the Company's risk management contracts in place to fix interest rates as at the date of this MD&A.

Notional (C\$)	Term	Contract	Index	Contract Price
1,500.0 million	Oct 1, 2024 - Apr 30, 2030	Swap ⁽¹⁾	CORRA	2.9453%

(1) The swap counterparties have a termination option effective May 1, 2028, which may be exercised on April 28, 2028.

For a listing of the Company's commodity contracts, foreign exchange and interest rate contracts outstanding as at September 30, 2024 refer to Note 12 in the interim financial statements.

Refer to the "Capital Resources" section of this MD&A for information on the Company's cross-currency interest rate swaps related to debt.

The following table summarizes the Company's gains and losses on risk management contracts.

(\$ millions, unless otherwise indicated)	Three Months Ended			Nine Months Ended	
	September 30, 2024	September 30, 2023	June 30, 2024	September 30, 2024	September 30, 2023
Loss on risk management contracts - realized ⁽¹⁾	94.7	56.1	11.4	101.6	61.9
(Gain) loss on risk management contracts - unrealized	(78.1)	209.7	(13.5)	(47.4)	(2.4)
Total loss (gain) on risk management contracts	16.6	265.8	(2.1)	54.2	59.5
Realized loss (gain) on risk management contracts per boe	5.77	4.09	0.67	2.03	1.55

(1) During the three months ended September 30, 2024, the Company settled premiums associated with expired bought calls for non-cash consideration of \$112.4 million (see "Other Obligations" section in this MD&A).

Strathcona realized a loss on risk management contracts of \$94.7 million and \$101.6 million, respectively, for the three and nine months ended September 30, 2024, compared to a loss of \$56.1 million and \$61.9 million in the same periods of 2023. The Company realized a loss on risk management contracts of \$94.7 million in the third quarter, compared to a realized loss of \$11.4 million in the second quarter of 2024. The realized losses were due to the settlement of premiums associated with expired bought calls for non-cash consideration of \$112.4 million, partially offset by cash settlement of gain positions on WTI crude oil contracts.

As at September 30, 2024, the mark-to-market value of risk management contracts was a net liability of \$56.3 million (December 31, 2023 - net liability of \$103.7 million). Unrealized gains and losses represent the change in the mark-to-market values of these contracts due to the fluctuation of forward commodity prices, exchange rates and interest rates. The significant assumptions made in determining the fair value of financial instruments are disclosed in Note 12 to the interim financial statements.

CAPITAL EXPENDITURES

The following table summarizes the Company's capital expenditures by segment.

(\$ millions, unless otherwise indicated)	Three Months Ended			Nine Months Ended	
	September 30, 2024	September 30, 2023	June 30, 2024	September 30, 2024	September 30, 2023
Cold Lake Thermal	96.0	78.0	78.5	233.4	236.3
Lloydminster Heavy Oil	113.3	99.2	97.9	306.9	264.3
Montney	108.4	80.7	119.1	357.4	211.7
Corporate	1.9	2.3	2.5	6.0	8.3
Capital expenditures	319.6	260.2	298.0	903.7	720.6

The following table summarizes the Company's capital expenditures by category.

(\$ millions, unless otherwise indicated)	Three Months Ended			Nine Months Ended	
	September 30, 2024	September 30, 2023	June 30, 2024	September 30, 2024	September 30, 2023
Drilling, completion and equipping	175.5	152.9	163.1	504.0	415.2
Facilities and pipelines	113.1	78.3	96.1	283.5	214.5
Recompletion, workovers and polymer powder	19.4	17.6	24.2	72.6	50.9
Capitalized G&A and other expenditures	11.6	11.4	14.6	43.6	40.0
Capital expenditures	319.6	260.2	298.0	903.7	720.6

For the three months ended September 30, 2024, drilling, completion and equipping activities accounted for 55% of capital expenditures as the Company drilled 59 new wells during the quarter; 12 in Cold Lake Thermal, 42 in Lloydminster Heavy Oil and 5 in Montney. For the nine months ended September 30, 2024, drilling, completion and equipping activities accounted for 56% of capital expenditures as the Company drilled 185 new wells during the year; 38 at Cold Lake Thermal, 126 in Lloydminster Heavy Oil and 21 in Montney.

Capital expenditures increased 23% and 25% for the three and nine months ended September 30, 2024 to \$319.6 million and \$903.7 million, respectively, compared to \$260.2 million and \$720.6 million for the same periods of 2023. Capital expenditures increased for the three months ended September 30, 2024 to \$319.6 million compared to \$298.0 million for the second quarter of 2024. While timing of the expenditures in the 2024 program will vary from quarter to quarter, full year 2024 capital guidance remains unchanged at \$1.3 billion.

FOREIGN EXCHANGE

(\$ millions, unless otherwise indicated)	Three Months Ended			Nine Months Ended	
	September 30, 2024	September 30, 2023	June 30, 2024	September 30, 2024	September 30, 2023
Realized loss (gain)	2.6	(1.8)	(0.5)	4.1	(1.3)
Unrealized (gain) loss - Senior Notes	(7.7)	16.8	6.9	14.1	1.2
Unrealized loss (gain) - Credit Facility	1.0	33.9	(20.6)	30.5	(9.2)
Unrealized (gain) loss - cross-currency swaps	(0.9)	(33.3)	20.9	(29.5)	7.2
Unrealized (gain) loss - other	(1.8)	1.3	0.2	1.3	0.9
Foreign Exchange (Gain) Loss	(6.8)	16.9	6.9	20.5	(1.2)

Foreign exchange for the three months ended September 30, 2024 resulted in a gain of \$6.8 million compared to a loss of \$16.9 million and a loss of \$6.9 million for the three month periods ending September 30, 2023 and June 30, 2024, respectively. For the nine months ended September 30, 2024, foreign exchange resulted in a loss of \$20.5 million compared to a gain of \$1.2 million in the prior year. The foreign exchange gains and losses are driven by the CAD/USD exchange rate applied to U.S. dollar denominated debt balances net of cross-currency swaps.

SEGMENT RESULTS

The Company has identified three operating segments through examination of the Company's performance which is based on the similarity of services and goods provided and economic characteristics exhibited by the operating segments. The three operating segments are:

- Cold Lake Thermal, which includes the development and production of bitumen in the Cold Lake region of Northern Alberta;
- Lloydminster Heavy Oil, which includes the development and production of heavy oil through enhanced oil recovery and thermal steam-assisted gravity drainage ("SAGD") methods in Southeast Alberta and Southwest Saskatchewan; and
- Montney, which includes the development and production of liquids rich in natural gas produced from the Montney region in Northwest Alberta and Northeast British Columbia.

The Company reports activities not directly attributable to an operating segment under Corporate.

For the Three Months Ended (\$ millions, unless otherwise indicated)	Cold Lake Thermal Segment			Lloydminster Heavy Oil Segment			Montney Segment			Corporate			Consolidated		
	Sep 30, 2024	Sep 30, 2023	Jun 30, 2024	Sep 30, 2024	Sep 30, 2023	Jun 30, 2024	Sep 30, 2024	Sep 30, 2023	Jun 30, 2024	Sep 30, 2024	Sep 30, 2023	Jun 30, 2024	Sep 30, 2024	Sep 30, 2023	Jun 30, 2024
Production volumes															
Bitumen (bbl/d)	58,610	58,179	59,581	—	—	—	—	—	—	—	—	—	58,610	58,179	59,581
Heavy oil (bbl/d)	—	—	—	50,494	51,256	51,111	—	—	—	—	—	—	50,494	51,256	51,111
Condensate and light oil (bbl/d)	—	—	—	32	38	26	19,488	10,054	20,094	—	—	—	19,520	10,092	20,120
Other NGLs (bbl/d)	—	—	—	—	2	2	11,680	7,871	11,424	—	—	—	11,680	7,873	11,426
Natural gas (mcf/d)	—	—	—	1,150	1,121	1,231	226,431	119,241	235,939	—	—	—	227,581	120,362	237,170
Production volumes (boe/d)	58,610	58,179	59,581	50,718	51,482	51,344	68,907	37,800	70,841	—	—	—	178,235	147,461	181,766
Sales volumes (boe/d)	58,422	57,888	59,333	51,062	53,189	55,667	68,907	37,797	70,841	—	—	—	178,391	148,874	185,841
Segment revenues															
Oil and natural gas sales	616.9	670.9	703.2	442.3	490.0	527.9	213.4	139.3	241.2	(0.1)	—	—	1,272.5	1,300.2	1,472.3
Sales of purchased products	11.5	3.3	5.8	20.4	3.9	—	—	—	—	12.5	—	7.2	44.4	7.2	13.0
Blending costs	(200.6)	(201.7)	(245.0)	(31.2)	(36.8)	(42.4)	—	—	—	—	—	—	(231.8)	(238.5)	(287.4)
Purchased product	(11.4)	(3.1)	(5.8)	(20.1)	(3.7)	—	—	—	—	(12.4)	—	(7.2)	(43.9)	(6.8)	(13.0)
Oil and natural gas sales, net of blending⁽¹⁾	416.4	469.4	458.2	411.4	453.4	485.5	213.4	139.3	241.2	—	—	—	1,041.2	1,062.1	1,184.9
Segment expenses															
Royalties	74.4	134.1	120.9	39.5	55.1	47.3	20.1	13.5	25.8	—	—	—	134.0	202.7	194.0
Production and operating – Energy ⁽¹⁾	19.4	53.9	34.8	24.7	27.4	27.6	1.6	0.1	2.5	—	—	—	45.7	81.4	64.9
Production and operating – Non-energy ⁽¹⁾	46.8	41.0	51.7	54.5	57.6	58.8	38.9	15.3	39.0	—	—	—	140.2	113.9	149.5
Transportation and processing	21.7	24.0	22.1	68.5	71.9	76.2	50.0	18.6	50.9	—	—	—	140.2	114.5	149.2
Field Operating Income⁽¹⁾	254.1	216.4	228.7	224.2	241.4	275.6	102.8	91.8	123.0	—	—	—	581.1	549.6	627.3
Depletion, depreciation and amortization	42.2	39.2	42.3	103.7	104.8	111.0	76.0	23.8	71.9	4.4	3.8	3.9	226.3	171.6	229.1
Field Operating Earnings⁽¹⁾	211.9	177.2	186.4	120.5	136.6	164.6	26.8	68.0	51.1	(4.4)	(3.8)	(3.9)	354.8	378.0	398.2
General and administrative	—	—	—	—	—	—	—	—	—	25.5	20.7	25.2	25.5	20.7	25.2
Other (income) loss	—	—	—	—	—	—	—	—	—	(0.1)	(0.9)	0.1	(0.1)	(0.9)	0.1
Interest expense	—	—	—	—	—	—	—	—	—	42.1	50.2	43.7	42.1	50.2	43.7
Finance costs	—	—	—	—	—	—	—	—	—	21.9	18.1	23.1	21.9	18.1	23.1
Operating Earnings⁽¹⁾													265.4	289.9	306.1
Loss (gain) on risk management contracts - realized	—	—	—	—	—	—	—	—	—	94.7	56.1	11.4	94.7	56.1	11.4
(Gain) loss on risk management contracts - unrealized	—	—	—	—	—	—	—	—	—	(78.1)	209.7	(13.5)	(78.1)	209.7	(13.5)
Foreign exchange loss (gain) - realized	—	—	—	—	—	—	—	—	—	2.6	(1.8)	(0.5)	2.6	(1.8)	(0.5)
Foreign exchange (gain) loss - unrealized	—	—	—	—	—	—	—	—	—	(9.4)	18.7	7.4	(9.4)	18.7	7.4
Transaction related costs	—	—	—	—	—	—	—	—	—	0.3	3.5	0.3	0.3	3.5	0.3
Unrealized (gain) loss on Sable remediation fund	—	—	—	—	—	—	—	—	—	(0.2)	0.2	—	(0.2)	0.2	—
Loss on settlement of other obligations	—	—	—	—	—	—	—	—	—	4.4	—	—	4.4	—	—
Deferred tax expense (recovery)	—	—	—	—	—	—	—	—	—	63.1	44.6	73.8	63.1	44.6	73.8
Income (loss) and comprehensive income (loss)													188.0	(41.1)	227.2

(1) A non-GAAP financial measure which does not have a standardized meaning under IFRS; see “Specified Financial Measures” section of this MD&A.

	Cold Lake Thermal Segment			Lloydminster Heavy Oil Segment			Montney Segment			Corporate			Consolidated		
	Sep 30, 2024	Sep 30, 2023	Jun 30, 2024	Sep 30, 2024	Sep 30, 2023	Jun 30, 2024	Sep 30, 2024	Sep 30, 2023	Jun 30, 2024	Sep 30, 2024	Sep 30, 2023	Jun 30, 2024	Sep 30, 2024	Sep 30, 2023	Jun 30, 2024
For the Three Months Ended (\$/boe)															
Segment revenues															
Oil and natural gas sales	83.80	92.81	91.46	89.40	94.79	98.15	33.66	40.06	37.42	(0.01)	(0.03)	—	68.24	81.88	75.45
Sales of purchased products	2.14	0.62	1.08	4.34	0.80	—	—	—	—	0.76	—	0.43	2.71	0.53	0.77
Blending costs	(6.35)	(4.67)	(6.64)	(1.88)	(2.13)	(2.31)	—	—	—	—	—	—	(4.84)	(4.36)	(5.39)
Purchased product	(2.12)	(0.58)	(1.07)	(4.28)	(0.76)	—	—	—	—	(0.76)	—	(0.43)	(2.67)	(0.50)	(0.77)
Oil and natural gas sales, net of blending⁽¹⁾	77.47	88.14	84.83	87.58	92.66	95.84	33.66	40.06	37.42	(0.01)	—	—	63.44	77.55	70.06
Segment expenses															
Royalties	13.84	25.18	22.39	8.41	11.26	9.34	3.17	3.88	4.00	—	—	—	8.16	14.80	11.47
Production and operating – Energy ⁽¹⁾	3.61	10.12	6.45	5.26	5.60	5.45	0.25	0.03	0.39	—	—	—	2.78	5.94	3.84
Production and operating – Non-energy ⁽¹⁾	8.71	7.70	9.58	11.60	11.77	11.61	6.14	4.40	6.05	—	—	—	8.54	8.32	8.84
Transportation and processing	4.04	4.51	4.09	14.58	14.69	15.04	7.89	5.35	7.90	—	—	—	8.54	8.36	8.82
Field Operating Netback⁽¹⁾	47.27	40.63	42.32	47.73	49.34	54.40	16.21	26.40	19.08	(0.01)	—	—	35.42	40.13	37.09
Depletion, depreciation and amortization	7.85	7.36	7.83	22.07	21.42	21.91	11.99	6.84	11.15	0.27	0.28	0.23	13.79	12.53	13.55
Field Operating Earnings Netback⁽¹⁾	39.42	33.27	34.49	25.66	27.92	32.49	4.22	19.56	7.93	(0.28)	(0.28)	(0.23)	21.63	27.60	23.54
General and administrative	—	—	—	—	—	—	—	—	—	1.55	1.51	1.49	1.55	1.51	1.49
Other (income) expense	—	—	—	—	—	—	—	—	—	(0.01)	(0.07)	0.01	(0.01)	(0.07)	0.01
Interest expense	—	—	—	—	—	—	—	—	—	2.57	3.67	2.58	2.57	3.67	2.58
Finance costs	—	—	—	—	—	—	—	—	—	1.33	1.32	1.37	1.33	1.32	1.37
Operating Earnings⁽¹⁾													16.19	21.17	18.09
Effective royalty rate (%) ⁽¹⁾	17.9	28.6	26.4	9.6	12.2	9.7	9.4	9.7	10.7				12.9	19.1	16.4

(1) A non-GAAP financial measure which does not have a standardized meaning under IFRS; see "Specified Financial Measures" section of this MD&A.

For the Nine Months Ended (\$ millions, unless otherwise indicated)	Cold Lake Thermal Segment		Lloydminster Heavy Oil Segment		Montney Segment		Corporate		Consolidated	
	September 30, 2024	September 30, 2023	September 30, 2024	September 30, 2023	September 30, 2024	September 30, 2023	September 30, 2024	September 30, 2023	September 30, 2024	September 30, 2023
Production volumes										
Bitumen (bbl/d)	59,444	54,395	—	—	—	—	—	—	59,444	54,395
Heavy oil (bbl/d)	—	—	51,144	54,035	—	(1)	—	—	51,144	54,034
Condensate and light oil (bbl/d)	—	—	35	42	19,604	9,552	—	—	19,639	9,594
Other NGLs (bbl/d)	—	—	1	2	11,614	8,047	—	—	11,615	8,049
Natural gas (mcf/d)	—	—	1,211	1,019	237,904	113,417	—	—	239,115	114,436
Production volumes (boe/d)	59,444	54,395	51,382	54,247	70,869	36,503	—	—	181,695	145,145
Sales volumes (boe/d)	59,389	54,330	52,092	55,505	70,869	36,503	—	—	182,350	146,338
Segment revenues										
Oil and natural gas sales	1,943.9	1,687.4	1,387.2	1,374.5	712.6	397.7	(0.1)	1.1	4,043.6	3,460.7
Sales of purchased product	18.3	11.9	20.4	9.1	—	—	20.7	14.0	59.4	35.0
Blending costs	(697.4)	(644.6)	(116.4)	(128.9)	—	—	—	—	(813.8)	(773.5)
Purchased product	(18.2)	(12.3)	(20.1)	(8.8)	—	—	(20.6)	(15.1)	(58.9)	(36.2)
Oil and natural gas sales, net of blending⁽¹⁾	1,246.6	1,042.4	1,271.1	1,245.9	712.6	397.7	—	—	3,230.3	2,686.0
Segment expenses										
Royalties	252.4	249.5	129.6	133.4	72.2	39.1	—	—	454.2	422.0
Production and operating – Energy ⁽¹⁾	98.0	158.8	86.1	89.1	5.3	1.9	—	—	189.4	249.8
Production and operating – Non-energy ⁽¹⁾	146.5	129.0	158.8	165.7	119.8	46.0	—	—	425.1	340.7
Transportation and processing	65.4	61.7	209.9	228.3	157.5	57.2	—	—	432.8	347.2
Field Operating Income⁽¹⁾	684.3	443.4	686.7	629.4	357.8	253.5	—	—	1,728.8	1,326.3
Depletion, depreciation and amortization	127.4	106.0	313.8	319.7	223.9	69.2	12.1	10.5	677.2	505.4
Field Operating Earnings⁽¹⁾	556.9	337.4	372.9	309.7	133.9	184.3	(12.1)	(10.5)	1,051.6	820.9
General and administrative	—	—	—	—	—	—	72.7	67.4	72.7	67.4
Other income	—	—	—	—	—	—	(0.1)	(1.1)	(0.1)	(1.1)
Interest expense	—	—	—	—	—	—	131.2	154.6	131.2	154.6
Finance costs	—	—	—	—	—	—	67.3	53.7	67.3	53.7
Current income tax (recovery)	—	—	—	—	—	—	—	(46.9)	—	(46.9)
Operating Earnings⁽¹⁾									780.5	593.2
Loss (gain) on risk management contracts - realized	—	—	—	—	—	—	101.6	61.9	101.6	61.9
(Gain) loss on risk management contracts - unrealized	—	—	—	—	—	—	(47.4)	(2.4)	(47.4)	(2.4)
Foreign exchange loss (gain) - realized	—	—	—	—	—	—	4.1	(1.3)	4.1	(1.3)
Foreign exchange (gain) loss - unrealized	—	—	—	—	—	—	16.4	0.1	16.4	0.1
Transaction related costs	—	—	—	—	—	—	0.7	5.1	0.7	5.1
Unrealized (gain) loss on Sable remediation fund	—	—	—	—	—	—	(0.1)	0.1	(0.1)	0.1
Loss on settlement of other obligations	—	—	—	—	—	—	4.4	—	4.4	—
Deferred tax expense (recovery)	—	—	—	—	—	—	185.0	206.2	185.0	206.2
Income (loss) and comprehensive income (loss)									515.8	323.5

(1) A non-GAAP financial measure which does not have a standardized meaning under IFRS; see "Specified Financial Measures" section of this MD&A.

For the Nine Months Ended (\$/boe)	Cold Lake Thermal Segment		Lloydminster Heavy Oil Segment		Montney Segment		Corporate		Consolidated	
	September 30, 2024	September 30, 2023	September 30, 2024	September 30, 2023	September 30, 2024	September 30, 2023	September 30, 2024	September 30, 2023	September 30, 2024	September 30, 2023
Segment revenues										
Oil and natural gas sales	84.27	80.82	91.34	85.19	36.70	39.91	—	0.03	70.11	73.67
Sales of purchased products	1.12	0.80	1.43	0.60	—	—	0.41	0.35	1.19	0.88
Blending costs	(7.66)	(10.54)	(2.31)	(2.96)	—	—	—	—	(5.47)	(6.40)
Purchased product	(1.12)	(0.83)	(1.41)	—	—	—	(0.41)	(0.38)	(1.18)	(0.91)
Oil and natural gas sales, net of blending⁽¹⁾	76.61	70.28	89.05	82.23	36.70	39.91	—	—	64.65	67.24
Segment expenses										
Royalties	15.51	16.83	9.08	8.80	3.72	3.93	—	—	9.09	10.56
Production and operating – Energy ⁽¹⁾	6.02	10.70	6.03	5.88	0.27	0.19	—	—	3.79	6.25
Production and operating – Non-energy ⁽¹⁾	9.00	8.70	11.12	10.94	6.17	4.61	—	—	8.51	8.53
Transportation and processing	4.03	4.16	14.70	15.07	8.11	5.74	—	—	8.66	8.69
Field Operating Netback⁽¹⁾	42.05	29.89	48.12	41.54	18.43	25.44	—	—	34.60	33.21
Depletion, depreciation and amortization	7.83	7.15	21.98	21.10	11.53	6.94	0.24	0.26	13.55	12.65
Field Operating Earnings Netback⁽¹⁾	34.22	22.74	26.14	20.44	6.90	18.50	(0.24)	(0.26)	21.05	20.56
General and administrative	—	—	—	—	—	—	1.45	1.69	1.45	1.69
Other income	—	—	—	—	—	—	—	(0.03)	—	(0.03)
Interest expense	—	—	—	—	—	—	2.63	3.87	2.63	3.87
Finance costs	—	—	—	—	—	—	1.35	1.34	1.35	1.34
Current income tax (recovery)	—	—	—	—	—	—	—	(1.17)	—	(1.17)
Operating Earnings⁽¹⁾									15.62	14.86
Effective royalty rate (%) ⁽¹⁾	20.2	23.9	10.2	10.7	10.1	9.8			14.1	15.7

(1) A non-GAAP financial measure which does not have a standardized meaning under IFRS; see "Specified Financial Measures" section of this MD&A.

Cold Lake Thermal

Production at the Cold Lake Thermal segment for the three and nine months ended September 30, 2024, increased to 58,610 boe per day and 59,444 boe per day, respectively, from 58,179 boe per day and 54,395 boe per day in the same periods of 2023. These increases were primarily due to production growth as a result of the capital program at the Company's Lindbergh, Tucker and Orion properties.

Oil and natural gas sales, net of blending, decreased to \$416.4 million (\$77.47 per boe) during the three months ended September 30, 2024 compared to \$469.4 million (\$88.14 per boe) for the same quarter of 2023. This decrease was primarily due to weaker benchmark pricing. During the nine months ended September 30, 2024 oil and natural gas sales, net of blending, increased to \$1,246.6 million (\$76.61 per boe) compared to \$1,042.4 million (\$70.28 per boe) for the same quarter of 2023. This increase was primarily due to higher sales volumes and strengthened benchmark pricing.

The effective royalty rate for the three and nine months ended September 30, 2024 decreased to 17.9% and 20.2%, respectively, from 28.6% and 23.9% in the same periods of 2023. These decreases were primarily the result of decreased benchmark commodity prices in the respective periods.

Energy related production and operating expenses for the three and nine months ended September 30, 2024 decreased to \$19.4 million (\$3.61 per boe) and \$98.0 million (\$6.02 per boe), respectively, from \$53.9 million (\$10.12 per boe) and \$158.8 million (\$10.70 per boe) in the same periods of 2023. These decreases were primarily attributable to the lower price of natural gas and electricity, and savings realized on carbon taxes as a result of carbon credit purchases.

Non-energy related production and operating expenses for the three and nine months ended September 30, 2024 increased to \$46.8 million (\$8.71 per boe) and \$146.5 million (\$9.00 per boe), respectively, from \$41.0 million (\$7.70 per boe) and \$129.0 million (\$8.70 per boe), for the same periods of 2023. The increase was primarily due to increased chemical cost as a result of sulphur recovery units installed in the first quarter of 2024 becoming fully operational in the second quarter, and an increase in production.

For the three months ended September 30, 2024, transportation and processing decreased to \$21.7 million (\$4.04 per boe) from \$24.0 million (\$4.51 per boe) in the same period of 2023. The decrease was primarily due to make-up rights related to take-or-pay arrangements in the comparative period of 2023.

For the nine months ended September 30, 2024, transportation and processing increased to \$65.4 million (\$4.03 per boe) from \$61.7 million (\$4.16 per boe), in the same period of 2023. This increase was primarily due to increased sales volumes.

Lloydminster Heavy Oil

Production from the Lloydminster Heavy Oil segment for the three and nine months ended September 30, 2024, decreased to 50,718 boe per day and 51,382 boe per day, respectively, from 51,482 boe per day and 54,247 boe per day in the same periods of 2023. These decreases were primarily due to lower production volumes from Saskatchewan thermal properties.

Oil and natural gas sales, net of blending, decreased to \$411.4 million (\$87.58 per boe) during the three months ended September 30, 2024 compared to \$453.4 million (\$92.66 per boe) for the same period of 2023. The decrease was primarily due to lower sales volumes and a weaker benchmark pricing.

Oil and natural gas sales, net of blending, increased to \$1,271.1 million (\$89.05 per boe) during the nine months ended September 30, 2024 compared to \$1,245.9 million (\$82.23 per boe) for the same period of 2023. The increase was primarily due to higher WCS benchmark pricing, partially offset by lower sales volumes.

The effective royalty rate for the three and nine months ended September 30, 2024 decreased to 9.6% and 10.2%, respectively, from 12.2% and 10.7% in the same periods of 2023. These decreases were primarily the result of decreased benchmark commodity prices in the respective periods.

Energy related production and operating expenses for the three and nine months ended September 30, 2024 decreased to \$24.7 million (\$5.26 per boe) and \$86.1 million (\$6.03 per boe), respectively, from \$27.4 million (\$5.60 per boe) and \$89.1 million (\$5.88 per boe) for the same periods in 2023. The decreases were primarily attributable to the lower price of natural gas reducing gas purchases, partially offset by an increase in carbon taxes at the thermal properties in Saskatchewan.

Non-energy related production and operating expenses for the three and nine months ended September 30, 2024 decreased to \$54.5 million (\$11.60 per boe) and \$158.8 million (\$11.12 per boe), respectively, from \$57.6 million (\$11.77 per boe) and \$165.7 million (\$10.94 per boe) for the same periods in 2023. The decrease was primarily due lower sales volumes.

For the three months ended September 30, 2024, transportation and processing decreased to \$68.5 million (\$14.58 per boe) from \$71.9 million (\$14.69 per boe) in the same quarter of 2023. For the nine months ended September 30, 2024, transportation and processing costs decreased to \$209.9 million (\$14.70 per boe) from \$228.3 million (\$15.07 per boe) in the same period of 2023. The decrease was primarily due to lower sales volumes.

Montney

Production at the Company's Montney segment for the three and nine months ended September 30, 2024 increased to 68,907 boe per day and 70,869 boe per day, respectively, from 37,800 boe per day and 36,503 boe per day in the same periods of 2023. The increases were primarily due to production from the properties acquired through the Pipestone Acquisition, which contributed 27,918 boe per day and 30,878 boe per day, respectively, for the three and nine months ended September 30, 2024.

Oil and natural gas sales for the three and nine months ended September 30, 2024 increased to \$213.4 million (\$33.66 per boe) and \$712.6 million (\$36.70 per boe), respectively, from \$139.3 million (\$40.06 per boe) and \$397.7 million (\$39.91 per boe) in the same periods of 2023. These increases were primarily due to increased volumes added through the Pipestone Acquisition, which contributed oil and natural gas sales of \$91.9 million in the three months ended September 30, 2024 and \$332.3 million in nine months ended September 30, 2024. These increases were partially offset by a decrease in AECO benchmark commodity prices on natural gas sales.

For the three months ended September 30, 2024, royalties as a percentage of sales decreased to 9.4% from 9.7% in the same quarter of 2023. The decrease was primarily the result of decreased benchmark pricing. For the nine months ended September 30, 2024, royalties as a percentage of sales increased to 10.1% from 9.8% in the same period of 2023 primarily due to a larger favourable gas cost allowance credit in the comparative period.

Non-energy related production and operating expenses for the three and nine months ended September 30, 2024 increased to \$38.9 million (\$6.14 per boe) and \$119.8 million (\$6.17 per boe), respectively, from \$15.3 million (\$4.40 per boe) and \$46.0 million (\$4.61 per boe) in the same periods of 2023. The increases are primarily due to associated fees on gas production for properties acquired through the Pipestone Acquisition.

Transportation and processing costs for the three and nine months ended September 30, 2024 increased to \$50.0 million (\$7.89 per boe) and \$157.5 million (\$8.11 per boe), respectively, from \$18.6 million (\$5.35 per boe) and \$57.2 million (\$5.74 per boe) in the same periods of 2023. These increases were primarily due to increased volumes added through the Pipestone Acquisition, which carry a higher per unit cost than the Company's other Montney assets as the production is processed through third party facilities.

CAPITAL RESOURCES

Bank Credit Facility

Covenant-Based Revolving Credit Facility

As at September 30, 2024, the Company had a covenant-based revolving credit facility of \$2.5 billion (December 31, 2023 - \$2.3 billion) with a syndicate of Canadian, U.S. and international financial institutions (the “**Revolving Credit Facility**”).

The Revolving Credit Facility has a maturity date of March 28, 2028, provided that the maturity date will be May 1, 2026 if the Senior Notes (as defined below) remain outstanding and have not been refinanced or legally defeased at such date. There are no mandatory payments on the Revolving Credit Facility. Borrowings under the Revolving Credit Facility may be drawn and repaid from time to time by the Company in Canadian or U.S. dollars. In addition, the covenant-based Revolving Credit Facility is not a borrowing base facility and does not require annual or semi-annual reviews.

The Revolving Credit Facility bears interest at the applicable prime lending rate, base rate, Canadian Overnight Repo Rate Average (“**CORRA**”) or Secured Overnight Financing Rate (“**SOFR**”) plus applicable margins. The applicable margin charged by the lenders is dependent on the Company’s Senior Debt to Adjusted EBITDA ratio (as defined below) for the most recently completed quarter. The Revolving Credit Facility is guaranteed by the Company’s subsidiaries, and is secured by a security interest in substantially all of the existing and future assets of the Company and its subsidiaries, including by way of a floating charge debenture granted by the Company and each of its subsidiaries.

As at September 30, 2024, the Company had letters of credit outstanding under the Revolving Credit Facility of \$1.6 million (December 31, 2023 - \$10.6 million).

Foreign Exchange Risk Management on U.S. Denominated Debt

Strathcona periodically borrows in U.S. dollars and concurrently enters into cross-currency interest rate swap contracts to take advantage of an interest rate arbitrage that results from the relationship between Canadian and U.S. dollar interest rates and forward foreign exchange curves.

Foreign currency risk associated with these borrowings is offset at the time of borrowing as cross-currency interest rate swap contracts fix the principal and interest payments due at maturity. Debt on the balance sheet includes the Canadian dollar equivalent of U.S. borrowings translated at the period end exchange rate, which does not include the offsetting impact of cross-currency interest rate swaps. As at September 30, 2024 the cross-currency swap liability was \$10.1 million (December 31, 2023 – \$39.6 million) and total debt includes an unrealized gain of \$10.7 million (December 31, 2023 – \$41.3 million) related to U.S. borrowings on the Revolving Credit Facility. Unrealized gains or losses on U.S. borrowings and offsetting unrealized gains or losses on cross-currency interest swap contracts are included in foreign exchange gains or losses in the interim financial statements.

As at September 30, 2024, the Company had the following cross-currency interest rate swap contracts outstanding totaling.

Notional (US\$)	Maturity Date	Contract Price
1,297.1 million	October 16, 2024	CAD/USD 1.3608

Financial Covenants

As at September 30, 2024, the Revolving Credit Facility had three financial covenants which are calculated quarterly (as set out below) in accordance with the credit agreement governing the Revolving Credit Facility (the “**Credit Agreement**”).

- (i) Total Debt to Adjusted EBITDA Ratio – All debt excluding the Financing Agreement (see Note 5 of the interim financial statements), capital leases and letters of credit constituting debt (“**Total Debt**”), each as defined in the Credit Agreement shall not exceed 4.0 times trailing 12-month net income before non-cash items, income taxes, interest expense and extraordinary and non-recurring losses, adjusted for material acquisitions or dispositions as if they occurred on the first day of the calculation period (“**Adjusted EBITDA**”). For the purposes of Adjusted EBITDA, lease payments are deducted from the calculation if a lease would have been considered an operating lease before the adoption of IFRS 16. Total Debt may include the value of the Company’s undiscounted inactive abandonment and reclamation obligations for a material jurisdiction if the liability management ratio in that jurisdiction falls below the minimum maintenance level required under the Credit Agreement (1.0 in British Columbia and 2.0 in all other material jurisdictions). Liability management ratios are calculated by provincial regulators based on deemed asset and deemed liability values determined by the respective

regulator, other than for British Columbia, which is calculated by the Company based on past practice of the BC Oil and Gas Commission.

- (ii) Senior Debt to Adjusted EBITDA Ratio – Total Debt excluding permitted junior debt (e.g. Senior Notes), as defined in the Credit Agreement, shall not exceed 3.5 times trailing 12-month Adjusted EBITDA.
- (iii) Interest Coverage Ratio – Trailing 12-month Adjusted EBITDA, shall not be less than 3.5 times cash interest expense ("**Interest Charges**"), as defined in the Credit Agreement.

As at September 30, 2024, the Company was in compliance with such financial covenants, which are summarized in the following table.

As at	September 30, 2024
Total Debt to Adjusted EBITDA Ratio (≤ 4.00) ⁽¹⁾	1.17
Senior Debt to Adjusted EBITDA Ratio (≤ 3.50) ⁽¹⁾	0.85
Interest Coverage Ratio (≥ 3.50) ⁽¹⁾	10.70

⁽¹⁾ See "Specified Financial Measures" section of this MD&A.

Senior Notes

As at September 30, 2024, Strathcona had \$676.3 million (December 31, 2023 - \$662.2 million) of senior unsecured notes outstanding, with an aggregate principal amount of US\$500.0 million, due August 1, 2026 (the "**Senior Notes**"). The Senior Notes bear interest at 6.875% per annum, payable semi-annually in arrears on February 1 and August 1 of each year. The Senior Notes are redeemable at Strathcona's option, in whole or in part, at the following redemption prices.

Date	Price
August 1, 2024	101.719 %
August 1, 2025 and thereafter	100.000 %

The Senior Notes have no financial maintenance covenants.

Demand Letter of Credit Facility

As at September 30, 2024, the Company had a \$100.0 million (December 31, 2023 - \$100.0 million) demand letter of credit facility with a financial institution (the "**LC Facility**"). The LC Facility is supported by an account performance security guarantee issued by Export Development Canada in favour of the financial institution. The Company and its subsidiaries have indemnified Export Development Canada for the amount of any payment made by Export Development Canada to the financial institution pursuant to such account performance security guarantee; however, the obligations under such indemnity are unsecured. The letters of credit outstanding under the LC Facility do not impact the Company's borrowing capacity under the Revolving Credit Facility. As at September 30, 2024, the Company had letters of credit in the amount of \$65.4 million (December 31, 2023 - \$69.0 million) outstanding under the LC Facility.

CAPITAL MANAGEMENT AND LIQUIDITY

The Company's policy is to maintain a strong capital base for the objectives of maintaining financial flexibility, creditor and market confidence and to sustain the future development of the business. The Company manages its capital structure and makes adjustments to it in light of changes in economic conditions and the risk characteristics of the underlying petroleum and natural gas assets. The Company considers its capital structure to include equity, long-term debt and working capital.

The Company generally relies on Funds from Operations and its Revolving Credit Facility to fund its capital requirements, including its working capital deficiency. Future liquidity depends primarily on Funds from Operations, availability on the Revolving Credit Facility and the ability to access debt and equity markets. All repayments of principal on the Revolving Credit Facility are due at its maturity date.

The availability under the Revolving Credit Facility is summarized in the following table.

As at	September 30, 2024	December 31, 2023
Credit capacity	2,500.0	2,300.0
Revolving Credit Facility debt at period end exchange rate	(1,803.2)	(2,036.3)
Unrealized loss (gain) on U.S. borrowings	(10.7)	(41.3)
Letters of credit outstanding	(1.6)	(10.6)
Availability	684.5	211.8

The Company carries a working capital deficiency as part of its current capital structure. As at September 30, 2024, the working capital deficiency was \$353.5 million (December 31, 2023 - \$415.3 million). Management believes its current capital resources and its ability to manage cash flow and working capital levels will allow the Company to remedy its working capital deficiency, meet its current and future obligations, to make scheduled interest payments, to fund planned capital expenditures and to fund the other needs of the business for at least the next 12 months. However, no assurance can be given that this will be the case or that future or additional sources of capital will not be necessary. The Company's cash flow and the development of projects are subject to risk on factors discussed in the "Risk Factors" section of the Annual Information Form for the year ended December 31, 2023.

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they become due. The oil and natural gas industry is cyclical and commodity prices can be volatile, both of which are expected to impact the Company's future revenue and profitability. A sustained decline in commodity prices and increased inflation and interest rates could adversely affect our business, financial condition and results of operations, liquidity and ability to meet financial commitments when due or delay planned capital expenditures.

The Company regularly prepares and updates budgets and forecasts in order to monitor its liquidity and ability to meet its financial obligations and commitments, including the ability to comply with the financial covenants under the Revolving Credit Facility.

OTHER OBLIGATIONS

On August 9, 2024 Strathcona entered into a new asset-backed financing agreement backed by its interest in certain processing facility interests (the "**Financing Agreement**") for \$112.4 million, which consideration was provided by way of the lender's concurrent assumption of premiums on bought calls from Strathcona.

The Financing Agreement has a maturity date of July 31, 2029 and bears interest at a fixed rate. Principal and interest payments are due monthly, with principal payments commencing February 1, 2025. The Company may also repurchase the processing facilities interest (the "**Repurchase Option**") at any time at the specified prices set out in the Financing Agreement. The Repurchase Option is a combination of the remaining principal balance and a varying option premium that is dependent on the time of exercise.

CONTRACTUAL OBLIGATIONS AND OFF-BALANCE SHEET ARRANGEMENTS

Strathcona has contractual obligations in the normal course of business which may include purchase of assets and services, operating agreements, transportation commitments, sales commitments, royalty obligations, lease rental obligations, employee agreements and debt. These obligations are of a recurring, consistent nature and impact Strathcona's cash flows in an ongoing manner.

The following tables detail the undiscounted cash flows and contractual maturities of the Company's financial liabilities as at September 30, 2024.

	Total	<1 year	1-3 years	4-5 years	> 5 years
Revolving Credit Facility ⁽¹⁾	1,813.9	—	1,813.9	—	—
Senior Notes ⁽²⁾	769.2	46.5	722.7	—	—
Accounts payable and accrued liabilities	698.2	698.2	—	—	—
Risk management contract liability	57.6	5.5	52.1	—	—
Lease and other obligations ⁽³⁾	480.0	86.5	152.3	150.4	90.8
Total	3,818.9	836.7	2,741.0	150.4	90.8

(1) Contractual amount reflects contracted settlement price on cross-currency interest rate swap ("CCS") contracts and excludes future interest payments on borrowings.

(1) Amounts represent repayment of the Senior Notes (\$676.3 million) and associated interest payments (\$92.9 million) based on the foreign exchange rate in effect on September 30, 2024.

(2) Amounts relate to undiscounted payments for lease and other obligations. The estimation of future cash payments related to other obligations reflects minimum required payments and may change based on the principal and interest payment options taken. See Note 5 of the interim financial statements.

As at September 30, 2024, the Company was committed to the following non-cancellable payments.

	Total	< 1 year	1-3 years	4-5 years	> 5 years
Transportation and processing commitments	2,139.4	280.4	523.7	432.2	903.1
Capital commitments	171.4	170.1	1.3	—	—
Other	23.9	10.0	11.9	2.0	—
Total	2,334.7	460.5	536.9	434.2	903.1

In the normal course of business, the Company is obligated to make future payments, including contractual obligations and non-cancellable commitments. The Company generally expects to meet these commitments through funds from operations and draws on its Revolving Credit Facility. Strathcona does not maintain off-balance sheet transactions, arrangements, obligations or other relationships with unconsolidated entities or others that are reasonably likely to have a material current or future effect on the Company's financial condition, revenues or expenses, results of operations, liquidity, capital expenditures or capital resources.

SHARE CAPITAL

The authorized capital of the Company consists of an unlimited number of common shares and an unlimited number of preferred shares. No preferred shares have been issued by the Company as at September 30, 2024 (December 31, 2023 – nil).

The following table summarizes the number of shares outstanding as at November 13, 2024:

Share Class	Shares Outstanding at November 13, 2024
Common shares	214,235,608

The Company had no outstanding securities which are convertible into common shares or preferred shares as at November 13, 2024.

During the three and nine months ended September 30, 2024, Strathcona declared and paid total dividends of \$53.6 million, or \$0.25 per common share (\$nil - in the three and nine months ended September 30, 2023).

On November 13, 2024, the Board declared a quarterly dividend of \$0.25 per common share to be paid on December 31, 2024 to all shareholders of record on December 16, 2024.

SUMMARY OF QUARTERLY RESULTS

(\$ millions, unless otherwise indicated)	2024			2023				2022
	Q3	Q2	Q1	Q4	Q3	Q2	Q1	Q4
Operating results (boe/d)								
Average production volumes	178,235	181,766	185,122	186,064	147,461	143,778	144,160	143,371
Average sales volumes	178,391	185,841	182,862	184,360	148,874	143,239	146,877	141,595
Financial Results								
Oil and natural gas sales	1,272.5	1,472.3	1,298.8	1,287.6	1,300.2	1,112.8	1,047.7	1,124.9
Net Income (loss)	188.0	227.2	100.6	263.7	(41.1)	274.1	90.5	62.2
Net income (loss) per share	0.88	1.06	0.47	1.23	(0.02)	0.13	0.04	0.03
Cash flow from operating activities	521.9	519.7	408.8	570.0	430.5	343.1	181.1	482.2
Operating Earnings ⁽¹⁾	265.4	306.1	209.0	202.1	289.9	201.4	101.9	169.4
Funds from Operations ⁽¹⁾	528.7	547.6	455.6	470.8	425.3	389.2	276.9	308.1
Free Cash Flow ⁽¹⁾	200.6	247.3	157.9	150.8	158.0	152.6	36.1	75.1
Field Operating Income ⁽¹⁾	581.1	627.3	520.4	527.4	549.6	460.8	315.9	395.1
Field Operating Netback (\$/boe) ⁽¹⁾	35.42	37.09	31.27	31.09	40.13	35.35	23.82	30.33
Capital expenditures	319.6	298.0	286.1	307.8	260.2	231.7	228.7	228.5
Decommissioning expenditures	8.5	2.9	11.6	13.8	7.1	4.9	11.8	4.5
Total assets	10,663.3	10,670.9	10,597.8	10,496.9	9,588.9	9,451.2	9,289.5	9,164.5
Debt	2,449.9	2,435.6	2,642.5	2,665.0	2,787.6	2,898.2	3,041.7	3,044.1
Total equity	5,789.3	5,654.9	5,427.7	5,327.1	4,526.4	4,567.5	4,292.7	4,202.2
Common shares outstanding, end of period	214.2	214.2	214.2	214.2	2,186.7	2,186.7	2,186.5	2,186.5

(1) A non-GAAP measure which does not have a standardized meaning under IFRS; see "Specified Financial Measures" section of this MD&A.

Over the past eight quarters, the Company's oil and natural gas sales have fluctuated due to the Pipestone Acquisition (described in Note 4 of the annual financial statements), volatility in the crude oil, condensate and natural gas benchmark prices, oil price differentials and changes in production. The Company's production has fluctuated due to asset acquisitions and dispositions, changes in its development capital spending levels and natural declines.

Net income (loss) has fluctuated over the past eight quarters primarily due to the Pipestone Acquisition changes in Funds from Operations, unrealized gains and losses from risk management contracts, which fluctuate with changes in forward market prices and foreign exchange rates, foreign exchange gains and losses associated with the Company's Senior Notes, fluctuations in natural gas and power pricing and the associated impact on energy-related production and operating costs, inflationary pressure and fluctuations in deferred tax expense or recovery.

Capital expenditures and total assets have fluctuated throughout the past eight quarters due to changes in the Company's development capital spending levels which vary based on a number of factors, including the prevailing commodity price environment and the Pipestone Acquisition.

SPECIFIED FINANCIAL MEASURES

This MD&A makes reference to certain financial measures and ratios, including “Oil and natural gas sales, net of blending”, “Bitumen blend per bbl”, “Heavy oil, blended and raw per bbl”, “Crown royalties”, “Freehold royalties”, “Gross overriding royalties”, “Effective royalty rate”, “Production and operating – Energy”, “Production and operating – Non-energy”, “Production and operating – Energy (\$/boe)”, “Production and operating – Non-energy (\$/boe)”, “Transportation expense”, “Processing expense”, “Depletion expense”, “Depreciation and amortization expense”, “Field Operating Income”, “Field Operating Netback”, “Funds from Operations”, “Free Cash Flow”, “Operating Earnings”, “Field Operating Earnings”, and “Field Operating Earnings Netback” which are not recognized measures under generally accepted accounting principles (“GAAP”) and do not have a standardized meaning prescribed by IFRS. Accordingly, the Company’s use of these terms may not be comparable to similarly defined measures presented by other companies. Management uses the terms “Field Operating Income”, “Field Operating Netback”, “Field Operating Earnings Netback”, “Operating Earnings”, “Field Operating Earnings”, “Funds from Operations” and “Free Cash Flow” for its own performance measures and to provide shareholders and potential investors with a measurement of the Company’s efficiency and its ability to generate the cash necessary to fund a portion of its future growth expenditures or to repay debt. Investors are cautioned that the specified financial measures should not be construed as an alternative to net income determined in accordance with GAAP as an indication of the Company’s performance.

Non-GAAP Financial Measures and Ratios

Non-GAAP financial measures and ratios are used internally by management to assess the performance of the Company. They also provide investors with meaningful metrics to assess the Company’s performance compared to other companies in the same industry. However, the Company’s use of these terms may not be comparable to similarly defined measures presented by other companies. Investors are cautioned that these measures should not be construed as an alternative to financial measures determined in accordance with GAAP and these measures should not be considered to be more meaningful than GAAP measures in evaluating the Company’s performance.

The term “**Oil and natural gas sales, net of blending**” is calculated by deducting purchased product and blending costs from oil and natural gas sales and sales of purchased product. Management uses this metric to isolate the revenue associated with the Company’s production after accounting for the unavoidable cost of blending. A quantitative reconciliation of Oil and natural gas sales, net of blending to the most directly comparable GAAP financial measure, Oil and natural gas sales, is contained under the heading “Revenue and Realized Prices - Oil and Natural Gas Sales Net of Blending” and “Segment Results” of this MD&A.

Oil and natural gas sales, net of blending, is also reflected on a per boe basis calculated using sales volumes. Management also calculates “**Bitumen blend per bbl**” and “**Heavy oil, blended and raw per bbl**” by deducting the associated purchased product and blending cost from oil and natural gas sales and sales of purchased product and dividing by the respective sales volume. This ratio is useful to management when analyzing realized pricing against benchmark commodity prices.

The term “**Crown royalties**” is the portion of royalty expense reflecting amounts paid for production on land where petroleum oil and natural gas rights are owned by government bodies. The term “**Freehold royalties**” is the portion of royalty expense reflecting amounts paid for production on land where petroleum oil and natural gas rights are owned by private individuals or entities. The term “**Gross overriding royalties**” is the portion of royalty expense reflecting amounts paid to third parties when the WCS Hardisty heavy oil benchmark exceeds US\$60.00/bbl. Management uses these metrics to analyze royalties under different royalty regimes. A quantitative reconciliation of Crown royalties, Freehold royalties and Gross overriding royalties to the most directly comparable GAAP financial measure, royalties, is contained under the heading “Royalties” of this MD&A.

The term “**Effective royalty rate**” is calculated by dividing royalties by oil and natural gas sales and sales of purchased product, net of blending costs and purchased product. This metric allows management to analyze the movement of royalty expenses in relation to realized and benchmark commodity prices.

The term “**Production and operating – Energy**” is the portion of production and operating expenses reflecting the cost of gas and propane fuel, utilities and carbon tax incurred to operate facilities. This metric allows management to analyze the portion of production and operating expenses subject to non-controllable market prices. A quantitative reconciliation of Production and operating - Energy to the most directly comparable GAAP financial measure, Production and operating expenses, is contained under the heading “Production and operating expenses” of this MD&A.

The term “**Production and operating – Non-energy**” is the portion of production and operating expenses reflecting the cost of operating activities relating to the production of resources. This metric allows management to analyze the portion of production and operating expenses that is within the Company’s control. A quantitative reconciliation of Production and operating – Non-energy to the most directly comparable GAAP financial measure, Production and operating expenses, is contained under the heading “Production and operating expenses” of this MD&A.

Production and operating – Energy and Production and operating – Non-energy are also reflected on a per boe basis calculated using sales volumes.

The term “**Transportation expense**” is the portion of Transportation and processing expenses reflecting the cost of transporting oil and natural gas to the sales point. The term “**Processing expense**” is the portion of Transportation and processing expenses reflecting costs incurred to refine produced volumes to meet sales specifications. Management uses these metrics to analyze the different fee structures to deliver product to a location and specification for sale. A quantitative reconciliation of Transportation expense and Processing expense to the most directly comparable GAAP financial measure, Transportation and processing expenses, is contained under the heading “Transportation and processing expenses” of this MD&A.

The term “**Depletion expense**” is the portion of Depletion, depreciation and amortization expense reflecting the cost of development of oil and natural gas reserves. The term “**Depreciation and amortization expense**” is the portion of Depletion, depreciation and amortization expense reflecting the cost of a fixed asset over its expected useful life. Management uses these metrics to analyze the capital cost of different property, plant and equipment types. A quantitative reconciliation of Depletion expense and Depreciation and amortization expense to the most directly comparable GAAP financial measure, Depletion, depreciation and amortization expense, is contained under the heading “Depletion, depreciation and amortization (“DD&A”)” of this MD&A.

“**Field Operating Income**” and “**Field Operating Netback**” are common metrics used in the oil and natural gas industry to assess the profitability and efficiency of the Company’s field operations.

“**Field Operating Earnings**” and “**Field Operating Earnings Netback**” are metrics used to assess the profitability of field operations inclusive of depletion, depreciation and amortization. Management finds this metric useful as it provides a full-cycle profitability measure at the field level that accounts for the capital intensive nature of the Company’s operations.

The following table reconciles “Field Operating Income”, “Field Operating Earnings”, “Field Operating Netback” and “Field Operating Earnings Netback” to the nearest GAAP measure.

(\$ millions, unless otherwise indicated)	Three Months Ended			Nine Months Ended	
	September 30, 2024	September 30, 2023	June 30, 2024	September 30, 2024	September 30, 2023
Oil and natural gas sales	1,272.5	1,300.2	1,472.3	4,043.6	3,460.7
Sales of purchased products	44.4	7.2	13.0	59.4	35.0
Purchased product	(43.9)	(6.8)	(13.0)	(58.9)	(36.2)
Blending costs	(231.8)	(238.5)	(287.4)	(813.8)	(773.5)
Oil and natural gas sales, net of blending	1,041.2	1,062.1	1,184.9	3,230.3	2,686.0
Royalties	134.0	202.7	194.0	454.2	422.0
Production and operating	185.9	195.3	214.4	614.5	590.5
Transportation and processing	140.2	114.5	149.2	432.8	347.2
Field Operating Income	581.1	549.6	627.3	1,728.8	1,326.3
Depletion, depreciation and amortization	226.3	171.6	229.1	677.2	505.4
Field Operating Earnings	354.8	378.0	398.2	1,051.6	820.9
Field Operating Netback (\$/boe)	35.42	40.13	37.09	34.60	33.21
Field Operating Earnings Netback (\$/boe)	21.63	27.60	23.54	21.05	20.56

“**Operating Earnings**” is considered a key financial metric for evaluating the profitability of Strathcona’s principal business and is derived from income (loss) and comprehensive income (loss) adjusted for amounts which are considered non-recurring or not directly attributable to the Company’s operations.

“**Funds from Operations**” is used by management to analyze operating performance and provides an indication of the funds generated by Strathcona’s principal business to either fund operating activities, re-invest to either maintain or grow the business or make debt repayments. Funds from Operations is derived from income (loss) and comprehensive income (loss) adjusted for non-cash items and transaction costs.

“Free Cash Flow” indicates funds available for deleveraging, funding future growth, or shareholder returns. Free Cash Flow is derived from income (loss) and comprehensive income (loss) adjusted for non-cash items, transaction costs, capital expenditures and decommissioning costs.

A quantitative reconciliation of Operating Earnings, Funds from Operations and Free Cash Flow to the most directly comparable GAAP financial measure, income (loss) and comprehensive income (loss), is set forth below.

(\$ millions, unless otherwise indicated)	Three Months Ended			Nine Months Ended	
	September 30, 2024	September 30, 2023	June 30, 2024	September 30, 2024	September 30, 2023
Income (loss) and comprehensive income (loss)	188.0	(41.1)	227.2	515.8	323.5
Loss (gain) on risk management contracts	16.6	265.8	(2.1)	54.2	59.5
Foreign exchange (gain) loss	(6.8)	16.9	6.9	20.5	(1.2)
Transaction related costs	0.3	3.5	0.3	0.7	5.1
Unrealized (gain) loss on Sable remediation fund	(0.2)	0.2	—	(0.1)	0.1
Loss on settlement of other obligation	4.4	—	—	4.4	—
Deferred tax expense	63.1	44.6	73.8	185.0	206.2
Operating Earnings	265.4	289.9	306.1	780.5	593.2
Depletion, depreciation and amortization	226.3	171.6	229.1	677.2	505.4
Finance costs	21.9	18.1	23.1	67.3	53.7
Decommissioning government grant	—	—	0.2	0.2	(0.3)
(Loss) gain on risk management contracts - realized	(94.7)	(56.1)	(11.4)	(101.6)	(61.9)
Realized loss on deferred premium settlement	112.4	—	—	112.4	—
Foreign exchange (loss) gain - realized	(2.6)	1.8	0.5	(4.1)	1.3
Funds from Operations	528.7	425.3	547.6	1,531.9	1,091.4
Capital expenditures	(319.6)	(260.2)	(297.4)	(903.1)	(720.6)
Decommissioning costs	(8.5)	(7.1)	(2.9)	(23.0)	(23.8)
Free Cash Flow	200.6	158.0	247.3	605.8	347.0

Financial Covenant Calculations

Total Debt and Senior Debt are defined in the Credit Agreement for financial covenant purposes, and are calculated as follows.

(\$ millions, unless otherwise indicated)	As at September 30, 2024
Revolving Credit Facility	1,803.2
Unrealized gain on SOFR loans	10.7
Senior Debt	1,813.9
Senior Notes	676.3
Total Debt	2,490.2

Adjusted EBITDA is defined in the Credit Agreement for financial covenant purposes, and is calculated on a trailing 12-month basis, as follows.

(\$ millions, unless otherwise indicated)	Trailing 12-months ended September 30, 2024
Net income	779.5
<i>Adjusted for</i>	
Interest and finance costs	271.7
Unrealized gain on commodity contracts	(157.0)
Depletion, depreciation, amortization and impairment	904.7
Unrealized foreign exchange gain	(4.4)
Unrealized gain on Sable remediation fund	(0.4)
Realized loss on deferred premium settlement	112.4
Loss on settlement of other obligations	4.4
Income tax expense	275.0
Decommissioning government grants	0.2
IFRS 16 adjustment	(51.6)
EBITDA from Pipestone assets	—
Non-recurring losses	(0.6)
Adjusted EBITDA	2,133.9

Interest Charges are defined in the Credit Agreement for financial covenant purposes and are calculated on a trailing 12-month basis, as follows.

(\$ millions, unless otherwise indicated)	Trailing 12-months ended September 30, 2024
Interest on debt	182.8
Other adjustments ⁽¹⁾	16.6
Interest Charges	199.4

(1) Other adjustments include interest on finance leases, as defined in the Credit Agreement, and interest adjustments on other obligations.

APPLICATION OF CRITICAL ACCOUNTING ESTIMATES

Certain accounting policies require that management make appropriate decisions with respect to the formulation of estimates and assumptions that affect the reported amounts of assets, liabilities, revenues and expenses. Management reviews its estimates on a regular basis. The emergence of new information and changed circumstances may result in actual results or changes to estimates that differ materially from current estimates. The Company's use of estimates and judgements in preparing the consolidated financial statements are discussed in Note 2 of the consolidated financial statements for the year ended December 31, 2023.

DISCLOSURE CONTROLS AND PROCEDURES AND INTERNAL CONTROLS OVER FINANCIAL REPORTING

Strathcona is required to comply with National Instrument 52-109 Certification of Disclosure in Issuers' Annual and Interim Filings ("**NI 52-109**"). The certification of interim filings for the interim period ended September 30, 2024 requires that Strathcona disclose in the interim MD&A any changes in Strathcona's Internal controls over financial reporting ("**ICFR**") that occurred during the period that have materially affected, or are reasonably likely to materially affect, Strathcona's ICFR. Strathcona confirms that no such changes were made to its ICFR during the three months ended September 30, 2024.

ADVISORIES REGARDING OIL & GAS INFORMATION

This MD&A contains various references to the abbreviation "**boe**" which means barrels of oil equivalent. All boe conversions in this MD&A are derived by converting gas to oil at the ratio of six thousand cubic feet ("**mcf**") of natural gas to one barrel ("**bbl**") of crude oil. Boe may be misleading, particularly if used in isolation. A boe conversion rate of 1 bbl : 6 mcf is based on an energy equivalency conversion method primarily applicable at the burner tip and does not represent a value equivalency at the wellhead. Given that the value ratio of oil compared to natural gas based on currently prevailing prices is significantly different than the energy equivalency ratio of 1 bbl : 6 mcf, utilizing a conversion ratio of 1 bbl : 6 mcf may be misleading as an indication of value. References to "liquids" in this MD&A refer to, collectively, bitumen, heavy oil, condensate and light oil (comprised of condensate and light oil) and other natural gas liquids ("**NGL**") (comprised of ethane, propane and butane only).

National Instruments 51-101 - *Standards of Disclosure for Oil and Gas Activities* includes condensate within the natural gas liquids product type. The Company has disclosed condensate as combined with light oil and separately from other natural gas liquids in this MD&A since the price of condensate as compared to other natural gas liquids is currently significantly higher and the Company believes that this presentation provides a more accurate description of its operations and results therefrom. References to "oil and condensate" in this MD&A refer to, collectively, light and medium crude oil, heavy crude oil, bitumen and natural gas liquids. References to "natural gas" in this MD&A refer to conventional natural gas.

The Company's annual and quarterly average daily production volumes for 2024 and 2023, and the references to "natural gas", "crude oil" and "condensate", reported in this MD&A consist of the following product types, as defined in NI 51-101 and using a conversion ratio of 6 mcf : 1 bbl where applicable:

	Three Months Ended			Nine Months Ended	
	September 30, 2024	September 30, 2023	June 30, 2024	September 30, 2024	September 30, 2023
Cold Lake Thermal segment					
Heavy crude oil (bbl/d)	—	—	—	—	1
Light and medium crude oil (bbl/d)	—	—	—	—	—
Total crude oil (bbl/d)	—	—	—	—	1
Bitumen (bbl/d)	58,610	58,179	59,581	59,444	54,393
NGLs (bbl/d)	—	—	—	—	—
Total liquids (bbl/d)	58,610	58,179	59,581	59,444	54,394
Conventional natural gas (mcf/d)	—	—	—	—	—
Total (boe/d)	58,610	58,179	59,581	59,444	54,394
Lloydminster Heavy Oil segment					
Heavy crude oil (bbl/d)	50,494	51,256	51,111	51,144	54,033
Light and medium crude oil (bbl/d)	30	38	26	34	41
Total crude oil (bbl/d)	50,524	51,294	51,137	51,178	54,074
Bitumen (bbl/d)	—	—	—	—	—
NGLs (bbl/d)	2	1	2	2	3
Total liquids (bbl/d)	50,526	51,295	51,139	51,180	54,077
Conventional natural gas (mcf/d)	1,150	1,120	1,231	1,211	1,019
Total (boe/d)	50,718	51,483	51,344	51,382	54,247
Montney segment					
Heavy crude oil (bbl/d)	—	—	—	—	—
Light and medium crude oil (bbl/d)	615	562	764	628	622
Total crude oil (bbl/d)	615	562	764	628	622
Bitumen (bbl/d)	—	—	—	—	—
NGLs (bbl/d)	30,553	17,364	30,754	30,590	16,978
Total liquids (bbl/d)	31,168	17,926	31,518	31,218	17,600
Conventional natural gas (mcf/d)	226,431	119,246	235,939	237,904	113,430
Total (boe/d)	68,907	37,800	70,841	70,869	36,505
Consolidated					
Heavy crude oil (bbl/d)	50,494	51,256	51,111	51,144	54,034
Light and medium crude oil (bbl/d)	645	600	790	662	663
Total crude oil (bbl/d)	51,139	51,856	51,901	51,806	54,697
Bitumen (bbl/d)	58,610	58,179	59,581	59,444	54,393
NGLs (bbl/d)	30,555	17,365	30,756	30,592	16,981
Total liquids (bbl/d)	140,304	127,400	142,238	141,842	126,071
Conventional natural gas (mcf/d)	227,581	120,366	237,170	239,115	114,450
Total (boe/d)	178,235	147,461	181,766	181,695	145,145

FORWARD-LOOKING INFORMATION

Certain statements contained in this MD&A constitute forward-looking information within the meaning of applicable securities laws. The forward-looking information in this MD&A is based on Strathcona's current internal expectations, estimates, projections, assumptions and beliefs. Such forward-looking information is not a guarantee of future performance and involves known and unknown risks, uncertainties and other factors that may cause actual results or events to differ materially from those anticipated in such forward-looking information. The Company believes the material factors, expectations and assumptions reflected in the forward-looking information are reasonable as of the time of such information, but no assurance can be given that these factors, expectations and assumptions will prove to be correct, and such forward-looking information included in this MD&A should not be unduly relied upon.

The use of any of the words "expect", "anticipate", "estimate", "objective", "ongoing", "may", "will", "project", "believe", "depends", "could" and similar expressions are intended to identify forward-looking information. In particular, but without limiting the generality of the foregoing, this MD&A contains forward-looking information pertaining to the following: the Company's business strategy and future plans; the Company's 2024 and 2025 production and capital spending guidance; the declaration and payment of dividends, including the amount and timing thereof; the Company's use of hedging arrangements; the Company's ability to meet current and future obligations, including making scheduled principal and interest payments, to fund planned capital expenditures and to fund the other needs of the business; future liquidity and financial capacity; anticipated proceeds from financial instruments, including commodity contracts; and sources of funding for the Company's capital program, working capital deficiency and the terms of Strathcona's future contractual obligations, including its obligations under the Credit Agreement and Senior Notes and oil and natural gas prices and differentials.

All forward-looking information reflects Strathcona's beliefs and assumptions based on information available at the time the applicable forward-looking information is disclosed and in light of the Company's current expectations with respect to such things as: the success of Strathcona's operations and growth and expansion projects; expectations regarding production growth, future well production rates and reserve volumes; expectations regarding Strathcona's capital program; Strathcona's ability to declare and pay dividends; the outlook for general economic trends, industry trends, prevailing and future commodity prices, foreign exchange rates and interest rates; prevailing and future royalty regimes and tax laws; future well production rates and reserve volumes; fluctuations in energy prices based on worldwide demand and geopolitical events; the impact of inflation; the integrity and reliability of Strathcona's assets; decommissioning obligations; Strathcona's ability to comply with its financial covenants; and the governmental, regulatory and legal environment, expectations regarding current and future carbon tax regime and regulations. In addition, certain forward-looking information with respect to the Company's 2024 guidance assumes commodity prices and exchange rates of: US\$70 / bbl WTI, US\$14 / bbl WCS-WTI differential, 1.36 USD-CAD and C\$1.50 / GJ AECO. Certain forward-looking information with respect to the Company's 2025 guidance assumes commodity prices and exchange rates of: US\$70 / bbl WTI, US\$13 / bbl WCS-WTI differential, 1.38 USD-CAD and C\$3 / GJ AECO. Management believes that its assumptions and expectations reflected in the forward-looking information contained herein are reasonable based on the information available on the date such information is provided and the process used to prepare the information. However, it cannot assure readers that these expectations will prove to be correct.

The forward-looking information included in this MD&A is not a guarantee of future performance and involves known and unknown risks, uncertainties and other factors that may cause actual results or events to differ materially from those anticipated in such forward-looking information, including, without limitation: changes in commodity prices; changes in the demand for or supply of Strathcona's products; the continued impact, or further deterioration, in global economic and market conditions, including from inflation and/or certain geopolitical conflicts, such as the ongoing Russia/Ukraine conflict, the conflict in the Middle East, and other heightened geopolitical risks and the ability of the Company to carry on operations as contemplated in light of the foregoing; determinations by the Organization of the Petroleum Exporting Countries and other countries as to production levels; unanticipated operating results or production declines; changes in tax or environmental laws, climate change, royalty rates or other regulatory matters; changes in Strathcona's development plans or by third party operators of Strathcona's properties; failure to achieve anticipated results of its operations; competition from other producers; inability to retain drilling rigs and other services; failure to realize the anticipated benefits of the Company's acquisitions; incorrect assessment of the value of acquisitions; delays resulting from or inability to obtain required regulatory approvals; increased debt levels or debt service requirements; inflation; changes in foreign exchange rates; inaccurate estimation of Strathcona's oil and gas reserve and contingent resource volumes; limited, unfavourable or a lack of access to capital markets or other sources of capital; increased costs; a lack of adequate insurance coverage; the impact of competitors; and the other factors discussed under the "Risk Factors" section in the Company's Management's Discussion and Analysis and Annual Information Form for the year ended December 31, 2023, a copy of each of which is available under the Company's profile on SEDAR+ at www.sedarplus.ca.

Declaration of dividends is at the sole discretion of the board of directors of Strathcona and will continue to be evaluated on an ongoing basis. There are risks that may result in Strathcona changing, suspending or discontinuing its quarterly dividends, including changes to its free cash flow, operating results, capital requirements, financial position, debt levels, market conditions or corporate strategy and the need to comply with requirements under the Credit Agreement and applicable laws respecting

the declaration and payment of dividends. There are no assurances as to the continuing declaration and payment of future dividends or the amount or timing of any such dividends.

The purpose of the capital expenditure guidance is to assist readers in understanding Strathcona's expected and targeted financial position and performance, and this information may not be appropriate for other purposes.

The foregoing risks should not be construed as exhaustive. The forward-looking information contained in this MD&A speaks only as of the date of this MD&A and Strathcona does not assume any obligation to publicly update or revise such forward-looking information to reflect new events or circumstances, except as may be required pursuant to applicable laws. Any forward-looking information contained herein is expressly qualified by this cautionary statement.

ADDITIONAL INFORMATION

Additional information about Strathcona, including Strathcona's Annual Information Form for the year ended December 31, 2023 and its Management's Discussion and Analysis for the year ended December 31, 2023, can be found at: www.sedarplus.ca and www.strathconaresources.com.